The University of Oklahoma  
College of Continuing Education  
Advanced Programs – Course Syllabus

Course Title:  
Career Development: Organizational and Individual Approaches

Course Number:  
HR 5110-228

Course Description:  
This course will explore career development as part of the broader field of human relations and its impact on organizational and individual development. It will examine the changing nature of jobs, the “new” social contracts between employer and employee, the importance of employability security as opposed to job security, and the personal management of one’s career. Career coaching for clients or organizational employees will be emphasized. Students will have the opportunity to take career tests, e.g., Strong Interest Inventory, and do classroom exercises to help understand career dynamics and explore their own careers.

Class Dates, Location and Hours:  
Dates: July 31, August 5, 2012  
Location: Lakenheath, England. See Site Director for classroom location.  
Hours: Tue-Fri 6:00-9:30 p.m.; Sat-Sun 8:30 a.m.-4:30 p.m.  
Last day to enroll or drop without penalty: July 2, 2012

Site Director:  
Lexi Kemp. Phone: 44-1638-52-6186; DSN 226-6186; Fax: 44-1638-532827; E-mail: aplakenheath@ou.edu

Professor Contact Information:  
Course Professor: James P. Pappas, Ph.D.  
Mailing Address: University of Oklahoma  
Mailing Address: College of Continuing Education  
Mailing Address: 1700 Asp Avenue, Room 111  
Mailing Address: Norman, OK 73072-6400  
Telephone Number: (405) 325-6361  
Fax Number: (405) 325-7196  
E-mail Address: jpappas@ou.edu  
Professor availability: The professor will be available via e-mail to students before and after the class sessions. On-site office hours are half an hour before and after each class session, by appointment.

Textbook(s) and Instructional Materials:  
Student materials are available at the Follett/AP Bookstore located in the Oklahoma Memorial Union, 900 Asp Ave., Norman, OK. Orders can be placed online at www.oklahomaunion.bkstr.com or by telephone at 866-369-9713 (toll free in the U.S.) or 405-325-5960 (outside the U.S.). E-mail orders may be sent to oklahomaunion@bkstr.com. Representatives are available from 8 a.m. to 6 p.m. CST Monday through Thursday and 8 a.m. to 5 p.m. CST on Friday. Summer hours: 8 a.m. to 4 p.m. CST. Faxed orders may be placed 24 hours a day to 866-223-5607 (toll free in the U.S.) or 405-325-7140 (outside the U.S.).

Students are urged to purchase the latest editions and should not assume the workbooks or assessment can be used twice. Please be sure to obtain the card sorts.
Course Objectives:

The purpose of the course is to help the student:

- identify the recent sociocultural trends driving and influencing the changing nature of work, organizations, and careers;
- understand how contemporary management approaches, (e.g., reengineering, downsizing, employee leasing, and mergers) have impacted organizations and careers;
- recognize the roles of technology, globalization, information, and new educational strategies on career development;
- review the major career models and theories and understand their implications for organizational and individual dynamics and functioning;
- develop knowledge and skills related to conducting preliminary career coaching and/or career counseling procedures with clients and employees;
- explore how career anchors, occupational interests, and personality traits affect personal lives and careers;
- integrate concepts of career development systems, collegiate education, executive education, certification, and continuing education with organizational development;
- identify leadership and management concepts needed for the workplace of the future; and
- implement personal strategies for dealing with life transitions, mature career planning, responsible job holding, career development, and becoming effective organizational contributors.
Assignments, Grading and Due Dates:

1. **Class Participation.** Each student is expected to attend each class meeting. In addition, it is expected that each student will participate fully in class activities and discussion. The nature of the course is such that this is critical. Please bring your *Career Management* and *Career Anchors* texts to the class sessions. Class participation is **20% of the final grade.**

2. **Preliminary Assessments.** Each student must complete the MBTI (#06 above) and the *Strong Interest Inventory* (#07 above) before **July 9, 2012.** Instructions are included on page 5. The results will be returned to the students during in-class exercises for personal career exploration. All results will be kept confidential and are for student’s personal use only. Completion of assessments is worth **5% of the final grade.**

3. **Readings.** Students are required to read the Greenhaus and text before the first class in preparation for class discussions, group work, and individual projects.

4. **Pre-class Paper.** Prepare a pre-class paper by choosing any five discussion questions from the following chapters of the Greenhaus text: Chapter 1 (p. 18), Chapter 2 (pp. 39-41), Chapter 3 (p. 60), Chapter 7 (p. 225-226), Chapter 8 (pp. 256-257), Chapter 9 (pp. 283), Chapter 11 (p. 349-350), and Chapter 12 (p. 379). This paper should be typed and double-spaced. Responses may be up to, but no more than, one page per question in length. This paper is due the first class session and will contribute **15% of your final course grade.**

5. **Final Examination.** The final examination will be in an “open book” essay form covering topics from the lecture modules, e.g., historical perspectives of training and development, organizational approaches to career management, theories of career development, life transitions, educational strategies for career enhancement, future trends in organizational and career development presented in the course and the texts’ content. You will be expected to compare/contrast, examine, analyze, evaluate, and synthesize key concepts covered by the class. The exam is worth **35% of your final grade.**

6. **Post-Seminar Assignment: Simulated Job Search Paper.** Submit a formal paper of 8 to 10 pages dealing with careers. This paper would to help you actually pursue a real or hypothetical job. It should be in three parts. In the first section, the student should select an industry of his/her choice, e.g., commercial aviation, health care, education. Describe, in about three to five pages, what he/she feels will happen in that industry in the coming decade in terms of job opportunities and careers.

   In the second part of the paper, students should select a hypothetical career in that industry, e.g., flight professor, social science teacher, substance abuse counselor. Describe, in three to five pages, his/her personal characteristics, experiences, occupational interests, and personality traits that would predispose her/him for being an effective candidate for that career choice. Go on to discuss what additional training, experiences, entry level positions, and lifelong learning the student would engage in to enhance employability security in the career.

   In the final several pages, prepare a résumé, one to three pages, for a potential employer in that industry that would help the student to obtain such a career position. If the student would prefer, the last part of the paper can address how she/he would create an entrepreneurial opportunity for herself/himself in that industry either as a proprietor or a consultant for his/her organization.

   It is expected that there will be references and databases to justify the trends and directions that the student feels will occur in the industry. The student may use his/her class exercise data to document personal characteristics in relation to the career choice. This paper is worth **20% of your final grade.** Due Date: August 26, 2012.
Grading: This is a letter-graded course: A, B, C, D, or F.

<table>
<thead>
<tr>
<th>Assignment</th>
<th>Due Date</th>
<th>Percent of Grade</th>
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</thead>
<tbody>
<tr>
<td>Preliminary assessments</td>
<td>July 9, 2012</td>
<td>5</td>
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<tr>
<td>Pre-class paper</td>
<td>First class session</td>
<td>15</td>
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<tr>
<td>Class participation</td>
<td>During class sessions</td>
<td>20</td>
</tr>
<tr>
<td>Personal analysis of career instruments</td>
<td>During class sessions</td>
<td>5</td>
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<tr>
<td>Final examination</td>
<td>Last class session</td>
<td>35</td>
</tr>
<tr>
<td>Post Seminar Project: Job Search Paper</td>
<td>August 26, 2012</td>
<td>20</td>
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</tbody>
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NOTICE: Failure to meet assignment due dates could result in a grade of I (Incomplete) and may adversely impact Tuition Assistance and/or Financial Aid.
Online Assessment Instructions for the Client

To Take an Assessment

1. Using a web browser (i.e., Microsoft® Internet Explorer), access the assessment on the CPP Web Administration site:
2. Provide the requested demographic information.
3. Click CONTINUE
4. Follow all directions to complete your assessment.
5. Answer the questions as spontaneously as possible.
6. Respond to every item.
7. After completing the assessment, click DONE at the bottom of the page.
8. Return to number 1 above and repeat process for other assessment.
9. If taking a break from an assessment, be sure to click Done so your responses will be saved and can be recovered when you resume. Write down your User ID number so you can resume and/or take additional assessments using the same User ID. Click Log Out and close your browser session.
   a. When you are ready to complete your assessment, go to [http://online.cpp.com](http://online.cpp.com) and enter the Login: “Boomer”, password: “Sooner” (both login and password are case sensitive) and your User ID to return to your assessment.
   b. Students must access the correct batch (Pappas SU12 MBTI or Pappas SU12 Strong)

If you have any questions during the self-administration process, please contact debbieb@ou.edu. Thank you for your participation.
POLICIES AND NOTICES

Attendance/Grade Policy

Attendance and participation in interaction, individual assignments, group exercises, simulations, role playing, etc. are valuable aspects of any course because much of the learning comes from discussions in class with other students. It is expected that you attend all classes and be on time except for excused emergencies.

Excused absences are given for professor mandated activities or legally required activities such as emergencies or military assignments. Unavoidable personal emergencies, including (but not limited to) serious illness; delays in getting to class because of accidents, etc.; deaths and funerals, and hazardous road conditions will be excused.

If you are obtaining financial assistance (TA, STAP, FA, VA, Scholarship, etc.) to pay all or part of your tuition cost, you must follow your funding agency/institution’s policy regarding “I” (Incomplete) grades unless the timeline is longer than what the University policy allows then you must adhere to the University policy.

Students who receive Financial Aid must resolve/complete any “I” (Incomplete) grades by the end of the term or he/she may be placed on “financial aid probation.” If the “I” grade is not resolved/completed by the end of the following term, the student’s Financial Aid may be suspended make the student ineligible for further Financial Aid.

Students are responsible for meeting the guidelines of Tuition Assistance and Veterans Assistance. See the education counselor at your local education center for a complete description of your TA or VA requirements.

Academic Honesty

Honesty is a fundamental precept in all academic activities and … [you] have a special obligation to observe the highest standards of honesty. Academic misconduct in any form is inimical to the purposes and functions of the University and is therefore unacceptable and is rigorously proscribed. Academic misconduct includes:

- cheating (using unauthorized materials, information, or study aids in any academic exercise), plagiarism, falsification of records, unauthorized possession of examinations, intimidation, and any and all other actions that may improperly affect the evaluation of a student’s academic performance or achievement; assisting others in any such act; or attempting to engage in such acts.

All acts of academic misconduct will be reported and adjudicated as prescribed by the student code of the University of Oklahoma. All students should review the “Student’s Guide to Academic Integrity” found at http://www.ou.edu/provost/integrity

Accommodation Statement

The College of Continuing Education [Advanced Programs] is committed to making its activities as accessible as possible. For accommodations on the basis of disability, please contact your OU Site Director.

Course Policies

Advanced Programs policy is to order books in paperback if available. Courses, dates, and professors are subject to change. Please check with your OU Site Director. Students should retain a copy of any assignments that are mailed to the professor for the course. Advanced Programs does not provide duplicating services or office supplies.

Copyright

Any and all course materials, syllabus, lessons, lectures, etc. are the property of professor teaching the course and the Board of Regents of the University of Oklahoma and are protected under applicable copyright.

For more information about Advanced Programs, visit our website at: http://www.goou.ou.edu/
INSTRUCTOR VITA

James P. Pappas, Ph.D.

Education

- Ph.D. in Clinical Psychology, Purdue University
- M.S. in Counseling Psychology, Ohio University
- B.A. in Psychology, University of Utah
- Certificates in Management of Lifelong Education (Harvard); Management of Small Business (Stanford); and, Coaching, External Intensive (Columbia)

Current Positions

- Vice-President for University Outreach, University of Oklahoma
- Dean of the College of Liberal Studies, University of Oklahoma
- Professor of Educational Psychology, University of Oklahoma
- Advanced Programs Professor (Human Relations)

Frequently Taught Advanced Programs Courses

- EDAH 5023 Administration of Adult & Higher Education
- HR 5110 Career Development: Organizational & Individual Approaches
- LSTD 5313 The Individual and Leadership

Major Areas of Teaching and Research Interest

- Career development
- Organizational psychology
- Administration of adult and higher education
- Counseling techniques
- Strategic market planning

Representative Publications and Presentations

• Pappas, J. (April, 1979). The counselor as organizational/career consultant. Presented at the American Personnel and Guidance Association, Las Vegas, NV.

**Representative Grants and Contracts Administered**

*Principal Investigator or Grant Supervisor:*

- USPS Advanced Leadership Program, $1,700,000 for 1999-2006
- MC3 Education Resource Center, $4,000,000 for 1990-2006
- FAA Air Traffic Controller Training, $20,000,000 annually for 1987-2006
- Kellogg International Conference on Residential Continuing Education, $93,000 for 1991
- Southwest Regional Center for Drug-Free Schools and Communities, $3,000,000 for 1989-1993
- Tinker Air Force Base Lean Institute, $1,000,000 for 2004-2005.

**Professional Activities and Consultantships**

- Utah State Job Service, Research and Education Consultant
- Utah State Office of Rehabilitation Services, Counselor and Psychological Examiner
- Lander, Wyoming School District, School Psychologist
- Latter-Day Saints and West Valley Hospitals, Nurses Training Consultant
- Salt Lake County Sheriff’s Office, Personnel Selection Specialist
- Utah State Prison, Group and Family Therapist
- American College Testing Program, Testing Retention and Adult Education Consultant
- Numerous business and industrial firms, (e.g., Morton Salt, National Association for Home Care, Skaggs/American Stores, Kenncott Copper, Hermes Associates), Personnel Selection, Organizational Development and Marketing Consultant