SUPERVISOR & MENTOR GUIDE FY 2016
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INTRODUCTION TO CHILD WELFARE NEW WORKER COMPETENCY DEVELOPMENT

The Child Welfare Services Training Unit will continue New Worker Competency Development, which includes CW CORE training, in FY 2016. The Mission of the Child Welfare Services Training Unit is to support and enhance the OKDHS Child Welfare workforce through training, mentoring and educational opportunities, to improve the safety, permanency and well-being outcomes for children and families involved in the Oklahoma Child Welfare system. Child Welfare New Worker Competency Development’s expected outcome is to have trained workers upon the successful completion of both CORE and Hands-On Testing. The plan includes:

- 4 weeks preferred (2 weeks minimum) of Pre-CORE activities;
- 4 weeks of classroom training;
- 2 weeks of On-the-Job training;
- Structured mentoring;
- Intensive Supervision; and
- Hands-On Testing of the worker’s knowledge and skills.

This “Guide for Supervisors and Mentors” will explain the New Worker Competency Development concept, outline what you can expect from the CWS Training Unit, and detail what is expected from you and your worker. Please review this Guide with your worker to ensure you, the worker and any assigned mentor understands the requirements of the activities and training.
FREQUENTLY ASKED QUESTIONS (FAQ)

1. How do I get my new worker enrolled in CORE Training?

   Per the instructions on page 5 of this Guide, the CW supervisor fills out the enrollment form located on-line at [http://www.ou.edu/cwtraining/core.htm](http://www.ou.edu/cwtraining/core.htm) and e-mails the completed enrollment form to ChildWelfareTraining@okdhs.org.

2. What is the policy/procedure for reinstatements?

   Reinstatements to Child Welfare Services may have options with regard to attendance at CORE, based on their time away from CW. See reinstatement instructions on page 6 of this Guide.

3. When can I request updates on my new worker’s progress in CORE Training?

   At any time after the worker begins CORE Training. The CW supervisor should contact one of the CWS or OUHSC training staff listed on page 14 of this Guide with any inquiries on their worker’s progress, behavior, timeliness, etc. The Supervisor will receive a weekly progress report with quiz grades and any noted pertinent information regarding their worker while attending CORE.

4. My worker is Permanency. Can I just have them do other tasks (such as transporting children) before coming to CORE rather than have the worker complete the CPS-oriented pre-CORE activities?

   NO. All workers, regardless of assignment, must complete all the pre-CORE and as many of the OJT assignments as possible. Any other work should be assigned only after (or if) the worker has completed the required activities. This also applies to CPS workers during OJT, or Resource workers, etc.

   One purpose of CORE, and of the pre-CORE and OJT activities, is to provide the participants with a broad foundational knowledge of the child welfare process. CORE is not about specialized work, it is about child welfare work.

5. Will new workers gain all the knowledge and skills needed to successfully complete Hands-On Testing (H.O.T.) strictly in the CORE classroom?

   The answer to this can vary depending upon the experience and knowledge the participant brings to child welfare. However, most of the time we find the answer to this question is NO. Most new workers will need to complete quality shadowing experiences during pre-CORE and OJT weeks, actively participate in CORE training, AND be provided with opportunities to practice during post-CORE in their offices. Supervisors and mentors are important partners of the CW Training Unit in preparing the workers for H.O.T.
6. Is completing H.O.T. the same as Level I Certification?

NO. Hands-On Testing is a competency test of basic skills needed to begin carrying a reduced caseload. Level I Certification is a test of more experienced workers after completion of mandatory Level trainings.

7. Can I come and observe CORE Training?

As space allows, we certainly encourage observation of CORE training by CW supervisors and others. To make request to attend a portion or all of CORE training, please e-mail the CORE coordinators (listed on page 14 of this Guide) with a copy to the Programs Administrator of the Training Unit.

Anyone observing CORE must read and sign (and have their direct supervisor sign) the Expectations for CORE Observers form provided by the CORE coordinators. The signed form must be given to the CORE coordinator on the first morning the individual wishes to observe CORE.

8. For Level I classes, does the training center make hotel reservations for those eligible for lodging? Is there a “cut-off date” for the hotel?

For Level I classes after the worker has completed CORE and successfully completed Hands-On Testing, the workers who are eligible for lodging must make their own reservations. And, there is a definite cut-off date for lodging. A block of rooms is reserved at the designated hotel for the workers eligible for lodging. However, this block must be “freed up” back to the hotel some time prior to the beginning of CORE. Please check with your worker on the information they receive regarding lodging and ensure they make reservations timely.
OVERVIEW OF CORE TRAINING

Length: Four weeks pre-CORE activities, four weeks of classroom instructions, two weeks of OJT activities and two weeks of post-CORE activities.

Location: The training site is located at the OU/DHS Training Annex at 1200 W. Rock Creek Road, Suite D, Norman, OK 73069. The telephone number is 405-325-6874.

Tulsa CORE trainings are held on the 5th Floor of the Skyline Building (Suite 5300) at 6128 E. 38th Street, Tulsa, OK 74135.

Frequency: THIRTY (30) CORE Training sessions are offered in Fiscal Year (FY) 2016 in Norman and Tulsa; 20 in Norman and 10 in Tulsa (See FY 2016 schedule on Pages 58-60).

Lodging: To reduce the out-of-pocket expenses for new workers, lodging costs are direct billed to the Agency. Specific lodging information is included in the workshop announcement and is e-mailed out to the workers prior to CORE. Lodging will be secured for eligible participants by the coordinators for CORE.

Mileage & Per-diem: Mileage for all participants and per-diem for those in travel status are filed on the participants’ regular travel claim. Mileage may be claimed from the hotel to the training site but mileage is NOT claimed for personal travel including lunch and dinner. Lunch is provided to participants who attend CORE in Norman Monday through Thursday. Participants need to subtract 1/4 of the day’s per-diem from their mileage claim for each lunch provided, as well as for full breakfasts offered at the designated hotel. Mileage should be claimed from duty station or home, whichever is closer.

Caseloads: UNDER NO CIRCUMSTANCES WILL THE WORKER BE ASSIGNED A FULL CASELOAD UNTIL AFTER THE WORKER SUCCESSFULLY COMPLETES CORE AND HANDS ON TESTING.

Timing: All workers must have a minimum of two weeks Pre-CORE experience in their county office prior to attending CORE, and complete all Pre-CORE activities (see pages 8-10).

Sequencing: New workers must begin CORE Training in Module 1 and continue straight through until completion of training.

Enrollment: At the time the county receives a report date for a new CW Specialist, the CW Supervisor fills out the enrollment form located on-line at http://www.ou.edu/cwtraining/core.htm and e-mails the completed enrollment form to ChildWelfareTraining@okdhs.org. CORE Training enrollment is not done on the KIDS System. As per policy, the new worker must attend CORE no later than six weeks after their hire date.
Reinstatements: Reinstatements may have certain options with regard to CORE and Hands-On Testing, depending upon how long they have been out of Child Welfare. If the worker has been out of Child Welfare Services (CWS) for longer than 18 months, the worker must re-take CORE and complete Hands-On Testing. Workers who have been out of CWS for 18 months or less have the following options:

a. Workers can test prior to attending CORE, and may begin carrying a caseload if they successfully complete HOT on the first attempt.

b. If a worker receives an incomplete on 3 or 4 components, they are required to attend CORE.

c. If a worker receives an incomplete on 2 or less components:
   i. They will attend a “mini” CORE which includes the first two weeks of CORE. This training will cover interviewing children and adults, and the Assessment of Child Safety.
   ii. They will attend the last day of CORE (Module 4) which covers HOT preparation and practice.
   iii. If the worker only received an incomplete on the AOCS, they will attend the two days of CORE in which the AOCS is trained.
   iv. If the worker only received an incomplete on KIDS, they will be required to practice KIDS in their county office.

d. Upon completion of the above listed training (c.i-c.iv), the worker will test a second time. If the worker successfully completes the remaining components, they will be allowed to carry a caseload.

e. If the worker is unsuccessful the second time, they will be required to attend and complete CORE.

f. Upon completion of CORE, the worker will be provided two more opportunities to complete HOT.

Classroom Training: CORE Training consists of four weeks of classroom training that will cover foundation level knowledge and skill competencies and CW policy. Content will be presented by a combination of OKDHS Children Welfare Services staff and contracted trainers.

CORE Training Hours (the exact days and hours may be subject to change during weeks of a holiday or due to other scheduling issues):
Monday – 9:00 a.m. to 4:30 p.m.
Tuesday & Wednesday – 8:00 a.m. to 4:30 p.m.
Thursday – 8:00 a.m. to 4:00 p.m.
Friday – Return to County office (see Staffing Notes and Friday Return Checklists for each module of training)

Attendance and Timeliness: Workers should plan to be on time and attend each day of CORE training. Tardiness creates a disruption and will be discussed with the worker’s superiors. Absences are approved by the Training Unit on a case by case basis.

Approval of Leave: Any leave requests will be directed to the worker’s supervisor for approval. Annual leave should not be approved during CORE Training. Any worker with planned leave will be required to wait until the next available CW CORE Training Session. Workers
who miss any portion of CORE due to emergencies or other unforeseen circumstances may also have to wait until the next scheduled CORE group to attend training and to participate in Hands-On Testing.

**Inclement Weather:** Under no circumstance should participants feel they are forced to travel in inclement weather if they feel uncomfortable or unsafe in doing so. If participants choose not to attend due to inclement weather, they are expected to contact their supervisor to discuss plans to return to the county office or take appropriate leave. If they have questions, they need to call the CORE Liaison. Information regarding closing or delays will be listed as soon as a decision is made on our website [www.ou.edu/cwtraining](http://www.ou.edu/cwtraining).

**Make-up Days:** The decision to make up days due to emergencies or inclement weather will be made on an individual basis. The decision will be based on the amount of time missed, the content missed, and the participant’s progress. Many modules are more than one day and the content builds on each day. In these situations, a participant who misses the first day may be asked to wait for the next session due to the importance of learned skills for which the worker will be responsible in Hands-On Testing.

**Americans with Disabilities Act (ADA):** If the participant has any special needs, please notify the Training Unit of any requests for accommodation as soon as the worker begins employment with OKDHS and prior to initiation of pre-CORE activities.

**Overall Participant Evaluation:** All CORE participants will receive an on-going summary of evaluation of their participation, as well as observation and testing of their acquired knowledge and skills. The Training Unit will send out the participant evaluations in an on-going manner as the participants complete CORE and Hands-On Testing. The evaluation materials will contain the following components and information:

- The Supervisor and Mentor evaluation for each participant filled out after completion of Pre-CORE activities;
- A summary of weekly performance on daily quizzes administered during CORE to test participants’ retention of the previous day’s content. Supervisors will receive quiz results for their worker after each week of training in order to help track the worker’s strengths and areas needing improvement during CORE. The CORE coordinator will send out quiz results to participants and their supervisors after each week of CORE, to be discussed with the worker during Friday return staffing; and
- Results of Hands-On Testing.

**PLEASE ADVISE YOUR WORKER THAT THESE EVALUATIONS ARE VERY IMPORTANT AND INFORMATION CAN BE USED IN DETERMINING RECOMMENDATIONS ON PERMANENT STATUS. ALWAYS DISCUSS EACH OF THESE EVALUATIONS WITH THE WORKER.**
PRE-CORE TRAINING ACTIVITIES

Pre-CORE training activities are part of the transfer of learning process and the new workers must be allowed time and support in completing these activities. In order for classroom training to have an effect on practice, participants must use their newly acquired skills in the work setting in the performance of Pre-CORE activities. Supervisors MUST ensure that new workers have an opportunity to do all the assigned activities.

The following is a list of resources the new worker must review prior to CORE Training:

- The following sections of the *Oklahoma Department of Human Services Child Welfare Practice Model Guide*:
  - Pages 5-8 on the Model flowchart, Intake and Screening;
  - Pages 17-22 on Assessment of Safety, 24-25 on Risk vs. Safety;
  - Pages 31-34 on Safety Planning;
  - Pages 45-49 on Family Visitation.

A selection of articles from ACTION for Child Protection related to aspects of Child Welfare Services:

- *Child Safety and Substantiation of Child Maltreatment*; (8 pages)
- *Impending Danger and the Cultural Context*; (12 pages)
- *When Living Conditions Seriously Endanger a Child’s Physical Health*; (10 pages)
- *Video: Ethics in Child Welfare* 30 min

The reading materials (and when possible, links to videos on-line) will be sent via e-mail to all enrolled participants, however all counties should have many of these materials available in their office. Therefore, new workers can begin work on their Pre-CORE Training activities as soon as possible.

In order for the new worker to be successful in CORE Training the worker must be able to perform the following computer skills:

- Sign on to the Computer;
- Open and operate in KIDS;
- Use the Taskbars;
- Open and operate in Explorer;
- Locate OKDHS Policy in Explorer;
- Locate and use forms and templates in Explorer;
- Utilize Basic Word functions:
  - Cut and Paste
  - Save As
  - Spell-check
  - Print

If the new worker does not have the needed computer skills, a request must be made for the Information Systems Services Coordinator (ISSC) to assist the new worker.
Pre-CORE Activities

These activities are not to be confused with the OJT Activities done during weeks three and four of CORE Training. These activities are different but share some of the same shadow forms. All workers will be trained comprehensively on the entire process of child welfare while in CORE. Specialized workers, as much as is possible, should not be informed of their area of work emphasis (CPS, PP, etc.) until after the worker completes all of CORE training.

Prior to attending CORE, workers are required to be in the field a MINIMUM of 2 weeks AND have activities #1 through #9 completed.

1. Log into LMS and complete the following:
   a. AFCARS training module
   b. Introduction to KIDS navigation training
   c. CW Pre-CORE Funding Curriculum

2. Complete Intro to Report Writing, Trauma (Parts 1-3), and HIV Policy on-line courses through the OUHSC Desire2Learn System. OUHSC will e-mail each worker with a unique user name, password and instructions on how to log in and complete this training. The worker will print the certificate of completion and submit to the CORE coordinator the first day of training.

3. The supervisor assigns or helps to assign each worker, regardless of that worker’s unit assignment (CPS, PP, Comp, etc.), to a CPS mentor for Pre-CORE activities. The purpose of Pre-CORE activities is to familiarize the worker as much as possible with the CPS process and the beginning processes of a child welfare case. Please note: the purpose of the Pre-CORE activities is to have the worker observe the child welfare process “in order” as much as is possible. Therefore this should be their first shadowing experience and others should follow (for example, the worker should not attend a show cause hearing if he/she has not already shadowed on an investigation or assessment). We want to emphasize quality over quantity of shadowing experiences and assist the worker be more prepared for CORE training. We notice a significant difference in the preparation of trainees who have been exposed to certain processes (for example, the Assessment of Child Safety) versus those who have never seen them.
   a. Accompany or “shadow” the mentor on a CPS investigation or assessment, observing as many interviews on that single referral as possible (it is preferable the worker be able to observe all the interviews), including victim(s), sibling(s), PRFC(s) and collaterals. The new worker can also provide needed assistance to the assigned mentor; examples could include calling collaterals, picking up legal forms, etc. The mentor should closely assist the worker in completing the following:
1. Entering collateral contact information into KIDS;
2. Documenting at least one collateral interview.

b. The worker utilizes information from all of the observed interviews to complete a paper Assessment of Child Safety (AOCS) form based on their observations (completing the AOCS as if they are the assigned worker). The worker meets with their supervisor to discuss the investigations/assessments, including safety plans if applicable.

c. **Instructions to Supervisors/Mentors:** When the new worker returns, assist the worker in processing the information. The worker should complete an Assessment of Child Safety on each investigation or assessment observed and bring with them the first day of CORE.

4. The Supervisor or Mentor introduces the new worker to:
   a. The juvenile judge(s) for their county;
   b. The Assistant District Attorney(s) responsible for juvenile cases;
   c. Law enforcement representatives who commonly work with child welfare;
   d. Any other important stakeholders, such as a CASA director, ICW supervisor, etc.

5. Complete with their supervisor the *Learning Style Characteristics Inventory*.

6. **Assist the worker in locating a Permanency Planning mentor for OJT weeks during training and ensuring the mentor has identified the case the new worker will complete OJT activities on. If the case is identified at this time, worker visits, visits to service providers and (if possible) a Family Functional Assessment can be scheduled in advance to avoid any problems when the worker returns from training for their OJT shadowing.**

7. Complete the Module 2 Policy Search (participants bring these with them to CORE).

8. Once all of the activities are completed, the supervisor and mentor:
   a. Ensures the worker has checked the activities the worker was able to complete on the *Pre-CORE Training Checklist* to turn in on the first day of CORE;
   b. Provide the worker written feedback, date, and sign the *Supervisor/Mentor Evaluation Form*.

9. The worker reviews the CORE *Expectations of Professional Behavior* form with the worker and discusses professional conduct while in training. The worker and supervisor sign and date the form. **The worker must submit the form with all other Pre-CORE documentation on the first day of training.**
STRUCTURED MENTORING

Why is it Important to Assign a Mentor?  The quality of learning a new worker receives from Pre-CORE, OJT, and Post-CORE activities will depend greatly on the commitment of the mentor. The activities are not simply “busy work” but instead are designed to effectively prepare the worker for the content they will be exposed to in training, as well as the knowledge and skills assessed on the pre-post test and Hands-On Testing. The mentor and supervisor effectively become trainers of the worker before CORE, during OJT, on Friday returns and during Post-CORE shadowing.

How do I Choose a Mentor?  A CPS mentor is assigned to each new worker at the beginning of employment and continues in that role until the beginning of CORE. A Permanency Planning mentor is assigned to the new worker for OJT activities. After CORE the worker is assigned a mentor based on that worker’s expected area of assignment (CPS, PP or Resources). If needed to complete all activities, more than one mentor may be assigned; however, it is encouraged to have the worker shadow a single assigned mentor as much as possible. The Supervisor selects the most appropriate mentor available, based on the skills of the mentor and the specific job duties to be assigned to the new worker upon graduation. Ideally, the mentor should be a worker from within the same group. If there is no qualified worker available, a mentor may be assigned from outside the new worker’s group. A Supervisor may serve as a mentor only if the Supervisor is able to fulfill all of the mentoring responsibilities.

What are the Qualifications Each Mentor Needs? A mentor must be an experienced (one year or more) CW staff member with unquestionable ethics and outstanding social work skills who can expose the new worker to the overall picture of the CW program. The mentor must have a good grasp of both the intent and the spirit of CW policy and be able to articulate the philosophy and mission of Child Welfare in the daily work routine. The mentor must be well respected by other CW staff and other children and family service professionals in the community.

What are the Mentor’s Responsibilities? The new worker will accompany the mentor on various work assignments. The mentor will observe the new worker gathering and documenting information, as well as the worker’s interactions with children, parents, court participants, etc. The mentor(s) will provide feedback of their observations of the new worker during Pre-CORE Activities on the Supervisor/Mentor Evaluation Form on pages 29 and 30.
INTENSIVE SUPERVISION FOR NEW CW WORKERS

New workers need a supportive environment that allows adequate time to acquire knowledge and skills and to practice them in a closely supervised setting. In order for the Child Welfare New Worker Development Plan to be successful, supervisors must provide the intensive supervision of new workers throughout the CORE Training and for several months thereafter.

BEFORE CORE

- Do not assign the new worker a caseload. **The worker must not receive a caseload until after successful completion of training and Hands-On Testing.**

- Review the Pre-Core material, this Supervisor and Mentor Guide as well as any e-mails received from the Training Unit or OUHSC staff regarding training requirements or Pre-CORE activities with your new worker.

- Complete as many activities as possible on the Pre-CORE Checklist included in this guide on pages 27-28.

- Assign a CPS mentor to the new worker, recognizing that the mentor will have a great influence on the attitude and philosophy the worker will develop. Make sure the mentor is familiar with his/her responsibilities.

- Allow the new worker to shadow the mentor or other experienced workers on a variety of job assignments listed in the Pre-CORE activities.

- Discuss with employee the Probationary Period (see page 56), role of CORE Training in the probationary period, and the Overall Participant Evaluation (see page 7).

- Complete the **Supervisor/Mentor Evaluation Form** on pages 29 and 30.

- Lodging arrangements, if necessary, are automatically made by the CORE coordinators (Participant must travel in excess of 60 miles one-way from their workstation to the training site to be eligible for overnight lodging. Participant must travel in excess of 120 miles to be eligible for overnight lodging on Sunday night before CORE on Monday).

DURING CORE

- The worker receives Friday and OJT assignments during the classroom training weeks. Monitor the completion of all Friday and OJT activities.

- Discuss the Friday and OJT activities with the worker, complete the comments section and sign required documentation forms.

- Assure that the worker turns in the completed Friday and OJT Activity assignment sheets with signatures to the CORE Coordinator the following week.

- Assist the worker in filing for mileage and per-diem, if appropriate, on the regular monthly mileage claim. **NOTE ON THE CLAIM THAT THE LODGING EXPENSES HAVE**
BEEN DIRECT BILLED TO THE UNIVERSITY OF OKLAHOMA. Use the CORE Training workshop announcement to document travel.

AFTER CORE

- Review the Post-CORE shadowing activities with the worker and ensure all activities are completed. Sign and date the Post-CORE activities checklist.

- Review the worker’s performance on CORE quizzes and all Pre-CORE and OJT activities to determine areas needing improvement. Assisting the worker to address these need areas will be critical in preparation for Hands-On Testing.

- Have regularly scheduled conferences every week.

- Help the worker feel a sense of belonging to the unit and provide frequent feedback for positive performance.

- Do not allow worker to perform new activities if they have not shadowed an experienced worker on a similar activity before; e.g., supervise visits or testify in court.

- Assist the worker with application of the Practice Standards; specifically ask the worker to discuss how their work with children and families reflects Oklahoma’s standards for practice.

- Accept worker’s feelings of confusion and inadequacy as normal. Be constructive – help the worker identify mistakes. Point out good judgment.

- Review all written work closely and provide written and verbal feedback.

- Reinforce knowledge. Help the worker draw on knowledge they have gained and apply it to specific cases.

AFTER WORKER SUCCESSFULLY COMPLETES HANDS-ON TESTING

- Supervisor should review feedback forms completed by the graders of H.O.T. to identify and reinforce strengths and address areas needing improvement.

- Upon successful completion of Hands-On Testing, the new worker is assigned a graduated caseload per the following schedule (Oklahoma Pinnacle Plan Point 3, Initiative 1):
  - 25 percent upon successful completion of CORE and Hands-On Testing;
  - 50 percent after six months of successful work; and
  - 100 percent after nine months of successful work.

- Review with the worker his/her mandatory training schedule for next 12 months and put it on the calendar. Assure that the worker is able to attend all mandatory Level I training. If for any reason the worker cannot attend a scheduled mandatory class, the supervisor must e-mail CHILD WELFARE TRAINING (listed on Outlook) with permission for the worker to be canceled from the workshop and rescheduled.

- The worker completes their Level I Training. In order for a worker to be on track to complete Level I certification, the worker must complete all mandatory Level I trainings.
ALWAYS

- CONTACT THE CW TRAINING UNIT IF YOU NEED ASSISTANCE.

- Check the OUHSC Child Welfare Training Program website at http://www.ou.edu/cwtraining/index.htm. Supervisors and workers alike can often find answers to questions and other helpful information here.

- Provide feedback, comments and suggestions to the Child Welfare Services Training Unit regarding any and all aspects of CW New Worker Competency Development. We are constantly striving to improve the training program, and your input is essential.

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Module 1

Day 1-4

- **Introduction and orientation to CORE, discussion of pre-CORE activities.**
- Discussion of values, culture and OKDHS Child Welfare Practice Standards.
- Understanding the importance of good engagement skills; discussion and activities designed to enhance individual engagement skills.
- How to effectively engage clients through genuineness, respect, and empathy.
- Avoiding the misuse of power through the casework method.
- Considering the process of change and worker tasks in helping families through the process.
- Awareness of content and process issues in interviews.
- Preparing for client interviews; interview stages; interview styles; interview questions and strategies; opportunities to practice.
- Child interviews – special considerations; assessing developmental level; continuum of questions; use of interview guides; interviewer preparation, behavior, and demeanor.
- Medical and physical aspects of child abuse and neglect and when to request medical examination.
- Tips for recognizing and reacting to potentially violent behavior and/or dangerous situations.
- Safety in the field and the workplace.
- Recognizing signs of a meth lab and the potential dangers associated with these locations.

**Friday Activities (complete as many as possible, #1 is mandatory):**

1. Review the worker’s interview documentation of the “Tammy” interview, provide feedback on information gathered and structure of documentation

2. Observe a forensic interview (or discuss the process with a forensic interviewer), find out county protocol for when to utilize a forensic interviewer.

3. Discuss with worker protocol when entering a potentially dangerous situation (including suspected meth lab). Discuss county protocol for joint response with law enforcement.

4. Initial, sign and date the Week 1 Friday Activities checklist on page 35. Each participant must present the checklist to the CORE Coordinator upon return to training.
Module 2

Day 1 - 4

- Discussion of initial CPS process: reception of Dunphy family referral and initial contact.
- Completing search and demographics, adding collaterals.
- Physical, emotional, and behavioral indicators of abuse, neglect, and sexual abuse in child victims and their families.
- Child abuse and neglect as presenting symptoms of family dysfunction and individual, family, and environmental contributors to abuse, neglect, and sexual abuse.
- General protocol for investigation/assessment through the process of the Dunphy referral.
- Completion of initial child interviews on the Dunphy case.
- Completion of all interviews, documenting in KIDS screens.
- Discussion of the Immediate Protective Action Plan (IPAP) and alternatives to custody.
- Completion of the Assessment of Child Safety and documenting on KIDS.
- Discussion of Voluntary Safety Plan and Family Centered Services.

Friday Activities (complete as many as possible, #1 is mandatory):

1. Staff the Dunphy case with the supervisor, use the Staffing Notes form to discuss:
   - Initial referral information, how the worker should prepare to go out to the home
   - Noted safety threats and why safety planning was necessary
   - Review documentation describing home conditions completed by the worker
   - Heinous and shocking, law enforcement response
   - Discuss joint response with Tribal child welfare

2. Discuss services that could possibly help the family at this stage, what providers can offer, add information to the Community Resource Directory.

3. Initial, sign and date the Week 2 Friday Activities checklist on page 36. Each participant must present the checklist to the CORE Coordinator upon return to training.
ON THE JOB (OJT) ACTIVITIES during Training (2 weeks)

OJT will not always fall in the same place within the CORE schedule due to Holidays and other scheduling conflicts

OJT activities during CORE Training are the responsibility of the new worker’s immediate supervisor, who will follow a structured process in this guide for the assignment and review of all OJT activities. The supervisor will meet with the new worker on the first day of OJT week, review all OJT activities and assist the worker in developing a plan to complete the activities. A complete set of instructions for the supervisor and new worker follows. The supervisor will sign-off on the successful completion of all activities and provide feedback on the participant’s work. The supervisor should collect all OJT assignments and maintain them in the worker’s training file. FEEDBACK IS ESSENTIAL ON EACH WRITTEN ASSIGNMENT, otherwise, participants feel their time and efforts were wasted. The Supervisors’ role in the completion of the OJT activities is included in the End of CORE Observation Summary.

OJT Activities

Instructions to Supervisors: During Pre-CORE activities, the supervisor should have assigned the new worker a mentor who has Permanency Planning responsibility. Have the mentor choose a case that is ongoing, court involved, and if possible, can schedule a worker visit with children in placement during OJT week. Help the new worker complete the following activities:

1. Shadow the mentor on or review a completed Family Functional Assessment and Individualized Service Plan on a case suggested by your supervisor, discuss with your mentor and/or supervisor:
   - What were the identified safety threats?
   - Why was removal necessary?
   - What behaviors or conditions in the home need to change in order to make the child safe?
   - How will each of the services help the family?

2. Visit the service providers working with the family on the case reviewed in #1 above. Discuss with the service providers the following (and add the providers to the Community Resource Directory):
   - What services does the provider offer?
   - What are their specific treatment goals with the family whose case you reviewed?
   - How are the providers tracking the parents’ progress?

3. Shadow a worker on a visit to a child in foster care from the reviewed case. If this cannot be completed, shadow a worker on a worker visit to a child in foster care on another case.
   - If this is not the case the new worker has already reviewed in activity #1, have the new worker review the Family Functional and ISP for this case.
   - Have the worker read the last few monthly contacts with the child(ren) being visited.
   - When the worker returns to the office, have them individually complete the Face to Face Contact Guide (04MP007E) and any required addendums based on your observations.
   - Discuss the case with the mentor and/or Supervisor and ask any questions that came to
mind regarding the home visit(s).

- Complete *Assessment of Child in Placement* Form on page 46.

4. Shadow a worker on a visit to parents (preferably from the same case), following the directions from Activity #3 above (but do not fill out the *Assessment of Child in Placement*).


6. Shadow a worker on an initial kinship placement walkthrough. If this is not possible, the mentor discusses the process with the worker, including usage of applicable forms (initial agreement, house assessment, background check, references, etc).

7. The worker, with the assistance of their supervisor and/or mentor, identifies at least one foster parent to interview. The foster parent should have at least 12 months of experience as a foster parent. The worker interviews the foster parent utilizing the Foster Parent Interview Guide on page 44. The worker takes notes during their interview and types up a summary for their supervisor to review. The worker should be prepared to discuss their summary during Module 3 of CORE.

8. Shadow a Bridge resource worker (adoptions and/or foster care) on a “field day,” when the resource worker will meet with multiple current or potential Bridge resource homes. The worker should be able to observe the resource worker conducting face to face contacts such as initial inquiries, resource family assessments, re-assessments, etc. **If activities 6, 7 & 8 can be completed on the same day, this is certainly allowable and advisable to effectively utilize the worker’s time.**

9. If possible, observe a Bridge Initial Meeting and/or Family Team Meeting; see *Case Transfer/Initial Meeting/FTM Shadow Form* on page 45.


11. If schedule allows, attend a Dispositional Hearing. Mentor should assist the worker with entering the hearing results in the appropriate screen in KIDS. For any court hearings attended, the worker fills out the *Court Hearings Worksheet* on pages 42-43.

12. Attend a Court Review and/or Permanency Hearing. Mentor should assist the worker with entering the hearing results in the appropriate screen in KIDS. For any court hearings attended, the worker fills out the *Court Hearings Worksheet* on pages 42-43.

13. Complete:
   - **Historical Trauma** on-line training;
   - **Trauma (Part 4)** on-line training (both are required); and
   - **Domestic Violence Overview** on-line training.

**Instructions to Supervisors/Mentors**

1. Ensure the worker meets with their assigned mentor for PP activities the first day of OJT;
2. Review case information with the worker for each activity and answer any questions the
worker may have;

3. Ensure the worker understands the purpose for each reviewed form and shadowed activity;

4. Review the worker’s Contact Guides, Assessment of Child in Placement, and Court Hearings Worksheet Forms. Provide feedback regarding observations and information collected during the visits to children and parents;

5. Ensure the worker has indicated the activities the worker was able to complete on the OJT Week Activities Checklist (page 38) to submit upon return to training.
Module 3 – Back to CORE

Day 1 -4

- Overview of Family Centered Services and activities applied to the Dunphy case scenario, including engagement, contacts with the family and relevant policies on failure to cooperate.

- Discussion of failed safety plan, options for keeping children safe.

- Diligent search and finding appropriate kinship placements; initial kinship placement.

- Document removal, findings and addendum to D.A. Report.


- Initial foster care placements for the Dunphy children: requirements, policies, etc.


- Bridge: Definition and Initial Meeting, CW worker’s role in working with foster parents.

- Discussion of the Multi-Ethnic Placement Act and the impact it has on placements.

- Purpose of child’s visitation with family members, maintaining connections and documentation in KIDS.

- Utilizing the Family Team Meeting process to engage families and empower family members in constructive and collaborative casework relationships.

- Courtroom etiquette and testimony, discussion of Emergency Custody and Adjudicatory Hearing, practice in a mock courtroom setting.

Friday Activities (complete as many as possible, #1 is mandatory):

1. Staff the Dunphy case with the supervisor, use the Staffing Notes form to discuss:
   - Discuss with supervisor or resource worker what foster homes placements might be available for the Dunphy children, if shelter is available in the county. If not, what are the options?
• Needed services for the children, find out what is available in the county, interview providers and add information to the *Community Resource Directory*;
• Visitation planning in the case scenario – How would visitation be arranged? At what location? Frequency, supervision, etc;
• Discuss Reasonable and Active Efforts

2. Determine if CASA is involved in the county, discuss relationship between CW and CASA, and if possible, meet with the director or one of the volunteers to discuss their role.

3. Initial, sign and date the Week 5 Friday Activities checklist on page 37. Each participant must present the checklist to the CORE Coordinator upon return to training.

### Module 4

**Day 1 – 4**

• Purpose and documentation of worker contacts, providing for well-being of children.

• Assessment and application for Developmental Disabilities Services as well as spectrum of available services.

• Safety assessment in Permanency Planning.

• Effective Family Functional Assessment (FFA) and introduction to behavioral service planning as the foundation of casework intervention. Utilizing the FFA to guide decision making and critical thinking on areas of functioning which truly relate to safety threats.

• Guiding policies and process of Concurrent Planning.

• Basics of the Family Functional Assessment and Individualized Service Plan and how to enter on KIDS.

• Compiling gathered information into an effectively written Progress Report for court.

• Purposes and documentation of contacts with parents.

• Process of collaborative work with the Dunphy family, service providers and placements towards successful family reunification.

• Independent Living assessment and services.
• Discussion of Trial Reunification and supporting reunification.

• Review of Hands-On Testing: practice and feedback on the AOCS, KIDS data entry and interviews.
POST-CORE ACTIVITIES (2 weeks)

Following completion of CORE, the new worker will have two weeks back in the office to complete Post-CORE activities. Post-CORE activities are the responsibility of the new worker’s immediate supervisor and mentor, who will follow a structured process in this guide for the assignment and review of all activities. Post-CORE activities are uniquely structured to maximize the new worker’s preparation for Hands-On Testing (HOT). On the first day the worker returns to the office after completion of CORE, the specialized worker may be informed of whether they will be in CPS, Permanency, etc. The majority of Post-CORE activities are arranged per area of specialization; however, some activities will incorporate a comprehensive focus. Comprehensive workers should complete the Post-CORE activities for Permanency.

It is vital to note that, in contrast to Pre-CORE and OJT activities, the worker now takes responsibility for completing the work with a mentor shadowing them (rather than vice versa). The mentor and supervisor will meet with the worker to process their interactions with children and families, as well as any accompanying documentation. The Post-CORE activities are listed in detail below by area of worker assignment.

Included in the HOT Handbook are grading tools for each interview (adult and child) by specialty (CPS, PP, Foster Care and Adoptions). We encourage supervisors and mentors to utilize these tools in evaluation of their new worker’s skills in preparation for HOT.

CPS Assignment

The supervisor assigns the new worker a secondary assignment on at least one investigation and one assessment. As part of their responsibilities, the new worker completes:

- At least two face to face child interviews;
- At least two face to face interviews with a parent or guardian;
- Documents all interviews in the appropriate KIDS screens;
- The supervisor and mentor meet with the worker to give the new worker detailed and specific feedback on all work completed.

The supervisor pulls at least two (2) actual examples of completed Assessments of Child Safety. The example should be one that is well done, with safety threats noted, and the narrative fields for the six key questions should be documented in a way that makes identification of safety threats relatively clear. For each example, the supervisor provides the worker with the information documented in the narratives (but not the safety threats or decision), and asks the worker to:

- Identify any safety threats (and identify the specific child or children to whom the
threat(s) apply);

- Make an overall safety decision (safe or unsafe) for each child identified in the AOCS.

The supervisor then processes this activity with the worker, assisting with any needed clarification. This activity will assist the worker in preparation for Hands-On Testing (and more importantly for making safety decisions in the field), and should be repeated as needed with a worker who is struggling with identification of safety threats and appropriate decision making regarding safety.

In addition, the supervisor and mentor ensure the new worker has the opportunity to complete documentation activities on the KIDS system per current instructions in the HOT handbook.

**Permanency Planning or Comprehensive Assignment**

The supervisor assigns the new worker a secondary assignment on at least one Permanency case (where the worker’s county has primary responsibility). Ideally this case would be a relatively new case where the Family Functional Assessment has not been completed, and a case that will be assigned to the new worker if/when the worker completes all components of Hands-On Testing. As part of their responsibilities, the new worker completes:

- A Family Functional Assessment interview with at least one parent and one child;
- Utilizes all information gathered to document the Family Functional Assessment in the appropriate form. If no Family Functional Assessment can be scheduled for the worker, the supervisor and/or mentor communicate with nearby counties (within a 50 mile radius) to schedule and complete this activity on a case in the nearby county;
- A worker visit with a child, utilizing the contact guide, and documents on KIDS.

The supervisor pulls at least two (2) actual examples of completed Assessments of Child Safety. The example should be one that is well done, with safety threats noted, and the narrative fields for the six key questions should be documented in a way that makes identification of safety threats relatively clear. For each example, the supervisor provides the worker with the information documented in the narratives (but not the safety threats or decision), and asks the worker to:

- Identify any safety threats (and identify the specific child or children to whom the threat(s) apply);
- Make an overall safety decision (safe or unsafe) for each child identified in the AOCS.

The supervisor then processes this activity with the worker, assisting with any needed clarification. This activity will assist the worker in preparation for Hands-On Testing (and more...
importantly for making safety decisions in the field), and should be repeated as needed with a worker who is struggling with identification of safety threats and appropriate decision making regarding safety.

In addition, the supervisor and mentor ensure the new worker has the opportunity to complete documentation activities on the KIDS system per current instructions in the HOT handbook.

**Bridge Resource (Foster Care or Adoptions) Assignment**

The supervisor assigns a secondary assignment on at least one kinship or other Bridge resource. Minimally the worker:

- Completes the initial home visit, walkthrough, and/or re-assessment. Particular opportunity should be sought where the worker may need to address concerns in a home; such as a policy violation or similar issue.
- Completes all written documentation required, including applicable KIDS screens.

The supervisor pulls at least two (2) actual examples of completed Assessments of Child Safety. The example should be one that is well done, with safety threats noted, and the narrative fields for the six key questions should be documented in a way that makes identification of safety threats relatively clear. For each example, the supervisor provides the worker with the information documented in the narratives (but not the safety threats or decision), and asks the worker to:

- Identify any safety threats (and identify the specific child or children to whom the threat(s) apply);
- Make an overall safety decision (safe or unsafe) for each child identified in the AOCS.

The supervisor then processes this activity with the worker, assisting with any needed clarification. This activity will assist the worker in preparation for Hands-On Testing (and more importantly for making safety decisions in the field), and should be repeated as needed with a worker who is struggling with identification of safety threats and appropriate decision making regarding safety.

In addition, the supervisor and mentor ensure the new worker has the opportunity to complete documentation activities on the KIDS system per current instructions in the HOT handbook.

**Each worker, regardless of assignment, must bring a completed and signed Post-CORE checklist according to their assignment (see Appendix B beginning on page 49) in order to be admitted for Hands-On Testing.**
HANDS-ON TESTING

As part of the process of preparing to receive a caseload, each worker must successfully complete both their CORE training and successfully complete the Hands-On Testing. Two weeks after the conclusion of CORE, participants will travel to a designated site to complete testing. The Hands-On Testing is designed to assess skills the participants have had opportunity to observe, discuss and practice during Pre-CORE, OJT and Post-CORE activities as well as in the training room during CORE. These skills include one on one engagement and interviewing of children and adults, documentation of interview information, assessing safety threats, and documenting case processes in the KIDS system.

The CWS Training Unit will ensure each participant and their supervisor receives detailed information on the testing and the competencies expected in order to successfully complete. Once a worker successfully completes all components of the Hands-On Testing, that worker can be assigned a caseload (please see page 13, After Worker Successfully Completes Hands-On Testing, for graduated caseload assignment schedule). All FY 2016 dates for Hands-On Testing are listed along with the FY 2016 CORE schedule on pages 58-60.
Appendix A:
Pre-CORE, OJT & Friday Staffing Forms
Workers Name____________________________  U#: __________________
Entered on Duty Date: ____________________  CORE: ______________________
Start Date: __________________             Finish Date: __________________

Pre-Core Training Checklist for Child Welfare Staff
(To be handed in on the 1st day of CORE)

The following items should be discussed with new staff. Items will either need to be given to the
new worker or information or documents obtained from the employee. Keep in mind that these
items do not just constitute good discussion topics, but are necessary items according to policy.
You should begin immediately after the new person reports for duty. When the item has been
discussed and understood by the new worker, both the worker and Supervisor should initial the
item in the blocks provided. The District Director and CW Supervisor should both sign the form
at the bottom of the last page.

Show, Provide or Explain to the New Worker:

<table>
<thead>
<tr>
<th>Item</th>
<th>Worker’s Initials</th>
<th>Date</th>
<th>Supervisor’s Initials</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Desk and Locking File Cabinet Assignment w/key (if locking)</td>
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<td>2. Telephone Usage, Office Parking and Restroom Location</td>
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<td>3. Location of Office Emergency Evacuation Plan</td>
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<td>4. Designated Smoking Area</td>
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<td>5. Location of Office Supplies and copy machines</td>
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<tr>
<td>6. Local Street Map for Area</td>
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<td>7. Assisted Worker in making lodging reservations if needed</td>
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<tr>
<td>8. Completed on-line LMS HIPPA Privacy and Security Trainings</td>
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<tr>
<td>9. Completed Bridge Resource Family Orientation Training (LMS)</td>
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Prior to attending CORE Training:

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<tr>
<th>Item</th>
<th>Worker’s Initials</th>
<th>Date</th>
<th>Supervisor’s Initials</th>
<th>Date</th>
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</thead>
<tbody>
<tr>
<td>1. Read specified sections of the OKDHS Child Welfare Practice</td>
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<td>Model Guide</td>
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<tr>
<td>2. Read the selected articles from ACTION for Child Protection</td>
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<td>3. Review the video: Ethics in Child Welfare</td>
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<td>4. Completed the LMS training on AFCARS</td>
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<td>5. Completed CORE: Intro to Report Writing on-line training</td>
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<td>6. Completed Pre-CORE Funding Curriculum</td>
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<td>7. Completed Trauma (Parts 1-3) on-line training</td>
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<tr>
<td>8. Completed HIV Policy on-line training</td>
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</table>
Show the new worker the following skills and allow them to practice:

<table>
<thead>
<tr>
<th>Worker’s Initials</th>
<th>Date</th>
<th>Supervisor’s Initials</th>
<th>Date</th>
</tr>
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</table>

1. How to sign on to a computer & get into KIDS
2. How to use the Taskbars, open and operate Explorer
3. How to locate OKDHS Policy in Explorer
4. How to locate & use forms & templates in Explorer
5. Performs basic Word functions of cut & paste, save as, spell check and printing
6. Completed the Introduction to KIDS on-line training

Complete the following Pre-CORE activities:

<table>
<thead>
<tr>
<th>Worker’s Initials</th>
<th>Date</th>
<th>Supervisor’s Initials</th>
<th>Date</th>
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<tbody>
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1. The new worker was assigned a CPS mentor
2. Shadowed the CPS mentor on a CPS investigation or assessment; observed all interviews (or as many as possible)
3. Entered collateral contact information and at least one collateral interview in KIDS
4. Completed the Assessment of Child Safety, discussed with mentor and supervisor
5. Introduced to important county stakeholders, including juvenile judge(s), assistant district attorney(s), law enforcement, etc.
6. Completed the Learning Style Characteristics Inventory
7. New worker was assigned a PP mentor for OJT activities and informed of the case they will shadow on during OJT
8. Reviewed and signed the CORE Expectations of Professional Behavior form
9. Supervisor and mentor completed the Supervisor/Mentor Evaluation Form, signed and reviewed with worker
10. Completed the Module 2 Policy Search

Expectations of CORE training have been explained to the new worker.

DISTRICT DIRECTOR/DATE ___________________________  SUPERVISOR/DATE ___________________________

This checklist should be maintained in the local personnel file and the new worker must bring a copy on the first day of their CORE training.
Supervisor and Mentor Evaluation Form
To be filled out after completion of Pre-CORE activities and submitted the first day of CORE.

<table>
<thead>
<tr>
<th>Name of Worker</th>
<th>Report Date</th>
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<tbody>
<tr>
<td>Last</td>
<td>First</td>
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</table>

County Assignment

Check appropriate boxes in the rating areas shown below. Since this form will assist you in preparing your evaluation of the trainee, be as objective as possible. If you wish to elaborate further on a particular rating, identify the item under comments and make your written evaluations.

<table>
<thead>
<tr>
<th>Factor</th>
<th>See legend for PMP Score Guide</th>
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<tbody>
<tr>
<td></td>
<td>Does Not Meet</td>
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</table>

1. PRESENTATION
Timeliness to appointments
Demonstrates proper court etiquette
Demonstrates appropriate confidentiality
Posture when interacting with client families
Posture when interacting with community partners
Adheres to office dress code

Comments:

2. TEAMWORK
Works toward a common goal with clients
Works toward a common goal with co-workers
Works toward a common goal with community partners
Willingness to assume additional responsibility
Supports/respects his/her superiors
Offers assistance to co-workers

Comments:

3. INTEREST AND ATTITUDE
Seeks help with problems
Willingness to learn
Attitude toward constructive criticism
Accepts direction and discipline
Attitude towards local standard operating procedures
Attitude toward agency policy
Shows pride in his/her work
Contributes to good morale
Confidence in himself/herself

Comments:
### 4- INTERACTIONS WITH CLIENTS AND FAMILIES

<table>
<thead>
<tr>
<th>Attitude toward client families</th>
<th>Does Not Meet</th>
<th>Meets Standards</th>
<th>Exceeds Standards</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ability to express themselves and communicate effectively</td>
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<tr>
<td>Engages in a non-judgmental/non-threatening way</td>
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<tr>
<td>Utilizes tact and discretion</td>
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<tr>
<td>Aware of sequence of interviewing</td>
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<tr>
<td>Exercises self-control</td>
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<tr>
<td>Demonstrates respect</td>
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<tr>
<td>Interviews children in a non-leading manner and gains information</td>
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<tr>
<td>Interviews adults and gathers information in a professional manner</td>
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</table>

Comments:

### 5- INTERACTION WITH COMMUNITY PARTNERS

<table>
<thead>
<tr>
<th>Attitude toward community partners</th>
<th>Does Not Meet</th>
<th>Meets Standards</th>
<th>Exceeds Standards</th>
<th>N/A</th>
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</thead>
<tbody>
<tr>
<td>Knowledge of resources available in the community</td>
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<tr>
<td>Utilization of available resources</td>
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<tr>
<td>Communicates with community partners</td>
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<tr>
<td>Advocates for clients regarding needed services</td>
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Comments:

### 6- DECISION MAKING

<table>
<thead>
<tr>
<th>Able to evaluate child safety</th>
<th>Does Not Meet</th>
<th>Meets Standards</th>
<th>Exceeds Standards</th>
<th>N/A</th>
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<tbody>
<tr>
<td>Able to make decisions under pressure</td>
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<tr>
<td>Able to base level of intervention on safety assessment</td>
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<tr>
<td>Practices worker safety</td>
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Comments:

### 7- REPORT WRITING

<table>
<thead>
<tr>
<th>Able to express him/herself in writing</th>
<th>Does Not Meet</th>
<th>Meets Standards</th>
<th>Exceeds Standards</th>
<th>N/A</th>
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<tbody>
<tr>
<td>Uses proper grammar and punctuation</td>
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<tr>
<td>Produces accurate, complete and neat reports</td>
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<tr>
<td>Familiar w/agency report &amp; understands their purpose &amp; use</td>
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<tr>
<td>Ability to use computer and proper programs</td>
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<tr>
<td>Documentation reflects information gathered in interview</td>
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<tr>
<td>Able to effectively articulate decisions made</td>
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Comments:

### 8- OVERALL PROGRESS TO DATE

<table>
<thead>
<tr>
<th>Does Not Meet</th>
<th>Meets Standards</th>
<th>Exceeds Standards</th>
<th>N/A</th>
</tr>
</thead>
</table>

### 9- ADDITIONAL COMMENTS

Legend: Does Not Meet; Meets Standards; Exceeds Standards

Worker ________________________________ Mentor ________________________________ Supervisor ________________________________

6/30/2015
Expectations of Professional Behavior
(Participants must turn in on the first day of CORE)

While attending CORE training, I understand I am considered on duty and will be expected to meet standards of appropriate dress and conduct myself in a professional manner. This includes, but is not limited to the following standards:

- We are on time (be present when classes start, complete learning opportunities, quizzes, return from breaks/lunch timely)
- We respect our role (dress professionally, gracefully accept feedback, share thoughts and asks questions such that we may learn)
- We respect our peers (cell phones are avoided during class, speak in the manner in which we want to be spoken, we tell the truth, we listen to others when they are speaking, we look at each other when we speak)
- We respect our environment (food/drinks in the back, avoid smoking on premises, clean up our messes)
- We continue to critically evaluate ours and others performance (collective responsibility) such that we continue professional growth

I understand training staff will contact my supervisor and District Director/Field Manager regarding any problems with participants. I further understand misconduct or unprofessional behavior may result in corrective action or discharge from employment.

Employee Printed Name  Date

Employee Signature  Date

Supervisor Signature  Date

District Director/Field Manager Signature  Date
Learning Style Characteristics Exercise

New worker and supervisor: Read the following information and follow the instructions for completion of this assignment.

Adult learners absorb information in specific and unique ways. Adults build knowledge through a variety of life experiences and educational encounters. They require a mixture of teaching techniques to tap into their specific learning style. Adults with kinetic-tactile, auditory, or visual learning modes learn differently, so training (as well as supervisory instruction) need to incorporate delivery of each of these styles.

**Adult Learning Styles:**

**Kinetic-Tactile Learner:** Learns by doing, hands-on learning, stays in motion, likes physical rewards, enjoys doing activities, outgoing nature, emotionally expressive, dresses for comfort, sensitive to or distracted by environment, when spelling feels if it’s right, bored by A/V presentations, poor handwriting, physically expressive when angry, right brain, memorizes by doing.

**Auditory Learner:** Learns by listening, talks to self aloud, easily distracted by noise, whispers to self while reading, enjoys listening, likes learning tapes, remembers by hearing, uses auditory repetition for memorizing, talks when bored, enjoys listening to music, verbally expressive when angry, left brain, articulate speaker, good impersonator, can repeat tone and pitch.

**Visual Learner:** Learns by watching, likes to observe, daydreams when bored, memorizes by seeing, usually good spellers, finds verbal instructions difficult, likes meticulous, neat environment, notices details, remembers faces, remembers where on page, silent and moody when angry, right brain, visual thinker, impatient listener, distracted by movement, good peripheral vision.

We use all of these styles when processing language and information; depending on the type of content we are absorbing. However, we all have one Dominant Mode we use to make sense of the world around us and of all the bits of information that we confront constantly. We use this Dominant Mode to absorb learning and make it meaningful.

We develop rapport more quickly with people who process language in our own dominant mode or who can shift to our mode when communicating with us. **We tend to work better with and like people who think like we do.**

**Instruction:** This exercise will be useful for the trainers in CORE, as well as for the supervisor in learning their new worker’s preferences for instruction (for example, e-mail instructions will not be as effective for an auditory or kinetic-tactile learner). With your supervisor’s assistance, fill out the Learning Style Characteristics inventory on the following page. Bring a copy with you to submit on the first day of CORE.
Learning Style Characteristics Inventory

We are all combinations of the following learning styles. Which one is your predominant style? Please circle the appropriate items below that apply to your learning style.

<table>
<thead>
<tr>
<th>1. When I try to concentrate...</th>
<th>I grow distracted by clutter or movement, and I notice things around me other people don’t notice.</th>
<th>I get distracted by sounds, and I attempt to control the amount and type of noise around me.</th>
<th>I become distracted by commotion, and I tend to retreat inside myself.</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. When I visualize...</td>
<td>I see vivid, detailed pictures in my thoughts.</td>
<td>I think in voices and sounds.</td>
<td>I see images in my thoughts that involve movement.</td>
</tr>
<tr>
<td>3. When I talk with others...</td>
<td>I find it difficult to listen for very long.</td>
<td>I enjoy listening, or I get impatient to talk myself.</td>
<td>I gesture and communicate with my hands.</td>
</tr>
<tr>
<td>4. When I contact people...</td>
<td>I prefer face-to-face meetings.</td>
<td>I prefer speaking by telephone for serious conversations.</td>
<td>I prefer to interact while walking or participating in some activity.</td>
</tr>
<tr>
<td>5. When I see an acquaintance...</td>
<td>I forget names but remember faces, and I tend to replay where we met for the first time.</td>
<td>I know people’s names and I can usually quote what we discussed.</td>
<td>I remember what we did together and I may almost “feel” our time together.</td>
</tr>
<tr>
<td>6. When I relax...</td>
<td>I watch TV, see a play, visit an exhibit, or go to a movie.</td>
<td>I listen to the radio, play music, read, or talk with a friend.</td>
<td>I play sports, make crafts, or build something with my hands.</td>
</tr>
<tr>
<td>7. When I read...</td>
<td>I like descriptive examples and I may pause to imagine the scene.</td>
<td>I enjoy the narrative most and I can almost “hear” the characters talk.</td>
<td>I prefer action-oriented stories, but I do not often read for pleasure.</td>
</tr>
<tr>
<td>8. When I spell...</td>
<td>I envision the word in my mind or imagine what the word looks like when written.</td>
<td>I sound out the word, sometimes aloud, and tend to recall rules about letter order.</td>
<td>I get a feel for the word by writing it out or pretending to type it.</td>
</tr>
<tr>
<td>Statement</td>
<td>Visual:</td>
<td>Auditory:</td>
<td>Tactile/Kinesthetic:</td>
</tr>
<tr>
<td>--------------------------------------------------------------------------</td>
<td>---------</td>
<td>-----------</td>
<td>---------------------</td>
</tr>
<tr>
<td>9. When I do something new...</td>
<td>I seek out demonstrations, pictures, or diagrams.</td>
<td>I want verbal and written instructions, and to talk it over with someone else.</td>
<td>I jump right in to try it, keep trying, and try different approaches.</td>
</tr>
<tr>
<td>10. When I assemble an object...</td>
<td>I look at the picture first and then, maybe, read the directions.</td>
<td>I read the directions, or I talk aloud as I work.</td>
<td>I usually ignore the directions and figure it out as I go along.</td>
</tr>
<tr>
<td>11. When I interpret someone's mood...</td>
<td>I examine facial expressions.</td>
<td>I rely on listening to tone of voice.</td>
<td>I focus on body language.</td>
</tr>
<tr>
<td>12. When I teach other people...</td>
<td>I show them.</td>
<td>I tell them, write it out, or I ask them a series of questions.</td>
<td>I demonstrate how it is done and then ask them to try.</td>
</tr>
</tbody>
</table>

The column with the highest total represents your primary learning style. The column with the second-highest total is your secondary learning style.

Your primary learning style: _______________________________
Your secondary learning style: _____________________________

PARTICIPANT/DATE ________________________________
SUPERVISOR/DATE ________________________________

A copy of this inventory should be provided to the supervisor and the new worker must hand in a completed copy on the first day of training.
Friday Activities Checklist – Week 1
(To be completed and submitted to the CORE Coordinator upon return to CORE training)

<table>
<thead>
<tr>
<th>Task</th>
<th>Completed (Y/N)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Supervisor reviewed the worker’s “Tammy” interview summary completed during week 1 of CORE, provided written feedback on information gathered and structure of the worker’s documentation</td>
<td></td>
</tr>
<tr>
<td>2. Observed a forensic interview (or discussed the process with a forensic interviewer)</td>
<td></td>
</tr>
<tr>
<td>3. Supervisor discussed with worker county protocol for when to utilize a forensic interviewer; specifically (check all discussed): In what situations county protocol requires a forensic interview How to access a forensic interviewer, and expected time delay to complete the interview</td>
<td></td>
</tr>
<tr>
<td>4. Supervisor discussed with worker protocols for potentially dangerous situations, including (check all discussed): How to proceed when a meth lab is suspected or reported in a home the worker is supposed to visit How to respond to threats of violence Emergency procedures (including any alarms) in the office</td>
<td></td>
</tr>
<tr>
<td>5. Supervisor discussed with worker county protocol for joint response with law enforcement during investigations, including (check all discussed): What types of situations necessitate or suggest joint response with law enforcement Written protocol, if available, provided to worker</td>
<td></td>
</tr>
</tbody>
</table>

Participants (with their supervisor) should complete all activities above. For any activities not completed, please provide explanation below:

__________________________________________________________________________________________________________________________________

__________________________________________________________________________________________________________________________________

__________________________________________________________________________________________________________________________________

__________________________________________________________________________________________________________________________________

This completed checklist must be completed and signed by the supervisor and participant

SUPERVISOR/DATE ___________________________ PARTICIPANT/DATE ___________________________

______________________________
PARTICIPANT PRINTED NAME
Friday Activities Checklist – Week 2
(To be completed and submitted to the CORE Coordinator upon return to CORE training)

<table>
<thead>
<tr>
<th>Task</th>
<th>Completed (Y/N)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Supervisor staffed Dunphy referral with the worker and discussed,</td>
<td></td>
</tr>
<tr>
<td>at minimum, the following:</td>
<td></td>
</tr>
<tr>
<td>• How the worker should prepare for initial contact with the</td>
<td></td>
</tr>
<tr>
<td>family, including review of report and relevant history</td>
<td></td>
</tr>
<tr>
<td>• How to discover relevant cultural issues</td>
<td></td>
</tr>
<tr>
<td>• Identified safety threats and why safety planning was necessary</td>
<td></td>
</tr>
<tr>
<td>• Cases meeting heinous and shocking definition</td>
<td></td>
</tr>
<tr>
<td>• Joint response with Tribal child welfare</td>
<td></td>
</tr>
<tr>
<td>2. Staffed with supervisor services that may be available to assist</td>
<td></td>
</tr>
<tr>
<td>the family, contacted providers to find out what is specifically</td>
<td></td>
</tr>
<tr>
<td>offered, added information to the <em>Community Resource Directory</em></td>
<td></td>
</tr>
<tr>
<td>3. Supervisor reviewed the worker’s completed DA summary on the</td>
<td></td>
</tr>
<tr>
<td>Dunphy case, provided specific written feedback (attach supervisor</td>
<td></td>
</tr>
<tr>
<td>feedback to this form and submit to CORE coordinator)</td>
<td></td>
</tr>
<tr>
<td>4. Supervisor discussed with worker expected dress, conduct and</td>
<td></td>
</tr>
<tr>
<td>etiquette of the courtroom(s) and judge(s) in their county</td>
<td></td>
</tr>
</tbody>
</table>

*Participants (with their supervisor) should complete all activities above. For any activities not completed, please provide explanation below:*

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________

*This completed checklist must be completed and signed by the supervisor and participant.*

________________________________________________________________________
SUPERVISOR/DATE                  PARTICIPANT/DATE

________________________________________________________________________
PARTICIPANT PRINTED NAME
**Friday Activities Checklist – Week 5**  
(To be completed and submitted to the CORE Coordinator upon return to CORE training)

<table>
<thead>
<tr>
<th>Task</th>
<th>Completed (Y/N)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Worker staffed the Dunphy case with supervisor, discussed at minimum:</td>
<td></td>
</tr>
<tr>
<td>• Current children’s situations, issues, suggested services</td>
<td></td>
</tr>
<tr>
<td>• Located services available in the county (e.g., SoonerStart)</td>
<td></td>
</tr>
<tr>
<td>• Worker contacted the providers to discuss services offered, added information to the Community Resource Directory</td>
<td></td>
</tr>
<tr>
<td>• Visitation planning and possible plan for the Dunphy case</td>
<td></td>
</tr>
<tr>
<td>• Reasonable and Active Efforts</td>
<td></td>
</tr>
<tr>
<td>2. Discussed with supervisor/mentor and/or resource worker what placements might be available for children the age and gender of the Dunphy children, found out if shelter is available in the county, discussed other options when no placement is available</td>
<td></td>
</tr>
<tr>
<td>3. Worker determined if CASA (Court Appointed Special Advocate) is active in their county, if so, discussed role and relationship with CASA, met with CASA director or one of the volunteers</td>
<td></td>
</tr>
<tr>
<td>4. Supervisor discussed Bridge; including (check all discussed):</td>
<td></td>
</tr>
<tr>
<td>• County protocol for initial meetings</td>
<td></td>
</tr>
<tr>
<td>• Example agenda/format for initial meetings (what should be discussed at the meeting)</td>
<td></td>
</tr>
</tbody>
</table>

*Participants (with their supervisor) should complete all activities above. For any activities not completed, please provide explanation below:*

___________________________________
SUPERVISOR/DATE

___________________________________
PARTICIPANT/DATE

___________________________________
PARTICIPANT PRINTED NAME
# OJT Week Activities Checklist
(To be completed and submitted to the CORE Coordinator upon return to CORE training)

<table>
<thead>
<tr>
<th>Task</th>
<th>Completed (Y/N)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Assigned a PP Mentor</td>
<td></td>
</tr>
<tr>
<td>2. Shadowed the mentor in completing a Family Functional Assessment and Individualized Service Plan, or reviewed an FFA and ISP on an ongoing Permanency case, discussed with supervisor and/or mentor</td>
<td></td>
</tr>
<tr>
<td>3. Visited with service providers working with the family on the case from activity #2 above, added information to the Community Resource Directory</td>
<td></td>
</tr>
<tr>
<td>4. Shadowed a worker on a visit to a child in foster care on the case reviewed (or another ongoing case), completed Face-to-Face Contact Guide and Assessment of Child in Placement</td>
<td></td>
</tr>
<tr>
<td>5. Shadowed a worker on a visit to a parent(s) on the case reviewed, completed Face-to-Face Contact Guide</td>
<td></td>
</tr>
<tr>
<td>6. Assisted in supervising a parent-child visitation on the case reviewed, completed Worksheet for Supervised Visitation</td>
<td></td>
</tr>
<tr>
<td>7. Shadowed a worker on an initial kinship walkthrough (or if this was not possible, mentor discussed the process, including all applicable forms)</td>
<td></td>
</tr>
<tr>
<td>8. Interviewed a foster parent utilizing the Foster Parent Interview Guide, typed summary reviewed by Supervisor and/or Mentor</td>
<td></td>
</tr>
<tr>
<td>9. Shadowed a Bridge resource worker on a field day</td>
<td></td>
</tr>
<tr>
<td>10. Observed a Bridge Initial Meeting and/or a Family Team Meeting</td>
<td></td>
</tr>
<tr>
<td>11. Completed at least one Independent Living Case Analysis</td>
<td></td>
</tr>
<tr>
<td>12. Completed at least one ICWA Case Analysis</td>
<td></td>
</tr>
<tr>
<td>13. Attended Dispositional Hearing, completed the Court Hearings Worksheet</td>
<td></td>
</tr>
<tr>
<td>14. Attended a Court Review and/or Permanency Hearing, completed the Court Hearings Worksheet</td>
<td></td>
</tr>
<tr>
<td>15. Completed Historical Trauma on-line training (required)</td>
<td></td>
</tr>
<tr>
<td>16. Completed Trauma (Part 4) on-line training (required)</td>
<td></td>
</tr>
<tr>
<td>17. Completed Domestic Violence Overview on-line training (required)</td>
<td></td>
</tr>
</tbody>
</table>

Participants should complete as many of the above activities as possible. This completed checklist must be completed and signed by the supervisor and participant.

___________________________________  ________________________________
SUPERVISOR/DATE                     PARTICIPANT/DATE

___________________________________  ________________________________
PARTICIPANT PRINTED NAME

6/30/2015
Worksheet for Supervised Visitation between Parents and Children

Visitation Start Date: _____________________________________________________

Visitation End Date: ___________________________________________________

Visitation Location: ____________________________________________________

Supervision Type (circle one):

Supervised  Non-Supervised

Supervised By: _________________________________________________________

Participants (Client/Collateral, use first names only on this form):

_____________________________________________________________________
_____________________________________________________________________
_____________________________________________________________________

Participants (Non-client/Non-collateral, use first names only on this form):

_____________________________________________________________________
_____________________________________________________________________
_____________________________________________________________________

Purpose (circle one):

Visitation Event – Cancelled

Visitation Event – No Show

Visitation Event – Scheduled

Visitation Event - Sibling

Comments: (Instructions to Staff – When supervising a visitation, the Supervisor/Monitor of the visit should be aware of identified safety threats within the family. Prior to entering the visit, the Supervisor/Monitor should have a plan for what activities will occur during the visit that will help the parent utilize learned skills and demonstrate changes in behaviors that contributed to the safety threats. Additionally, the monitor should have the ability to mentor the parent and document what efforts were made by the parent during the visit including, if any, behavioral changes that were identified. Use the comments section below to detail how this was accomplished, as well as specific family interactions observed during the visit.)
Connections - parent/siblings/family/important people:

______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________
______________________________________________________________________________

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______________________________________________________________________________
<table>
<thead>
<tr>
<th>Agency Name &amp; Address</th>
<th>Signature of Contact Person</th>
<th>Phone</th>
<th>Services Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tbody>
</table>

ONLY LIST RESOURCES YOU HAVE VISITED.
### Court Hearings Worksheet

**Hearing Info:**

**Hearing/Review Type (circle all that apply):**

- Adjudicatory
- Court Review
- Dispositional
- Emergency Custody (Show Cause)
- Guardianship
- Good Cause (ICWA)
- Mental Health Commitment
- Placement Hearing
- Pre-Trial
- Pre-Trial-Child’s Permanency Reviewed
- Reinstatement/Parental Rights Preliminary
- Hearing
- Reinstatement of Parental Rights Hearing
- Termination

**Notifications/Parties:**

Was notification provided to the Tribe (circle one):

- Yes
- No
- N/A

**Hearing Results (Instructions to Staff: Please identify participants by their role in the case; for example Natural Mother, Child, etc…do NOT use last names)**

____________________________________________________________________________

____________________________________________________________________________

____________________________________________________________________________

____________________________________________________________________________

____________________________________________________________________________

____________________________________________________________________________

**At this hearing, did adjudication occur (circle one)?**

- Yes
- No

**At this hearing, did termination of parental rights occur (circle one)?**

- Yes
- No
Findings (Recommended by the CW worker on the Report to DA or Progress Report – circle any that apply):

Active Efforts Made to Reunite - ICWA
Active Efforts Made to Prevent Removal - ICWA
Active Efforts to Reunite Failed – ICWA
Contrary to Welfare
Efforts to Reunite Failed
IL. Appropriate Services Provided
Reasonable Efforts for Alternate Perm. Plc

Findings (Judicial):

Different
No Judicial Finding

Same
Other

Judicial Finding: Indian Child Welfare Act applies (circle one):

Yes
Is CASA assigned to the case?
Yes
Is a Guardian assigned to the case?
Yes

No

No

Reasonable Efforts Made to Prevent Removal
Reasonable Efforts are Not Required
Reasonable Efforts Made to Reunite
Reasonable Efforts to Achieve Permanency
Youth Not Capable of Receiving Services (IL)

Next Hearing/Review Type: (Please see list from #1 above)

___________________________________________________________________________

Next Hearing/Review Date & Time: ________________________________
Foster Parent Interview Guide
(To be completed during OJT. This is a guide to be used by the worker in a face-to-face interview with a foster parent and should not just be handed to a foster parent to be filled out and handed back to the worker.)

1. How long have you been a foster parent? How many children have you had placed in your home (approximately)?

2. What is the best part (or what do you love) about being a foster parent?

3. What is most frustrating or difficult about being a foster parent?

4. Do you believe in the idea of Bridge and working with birth parents? Why or why not?

5. Do you participate in Initial Meetings with birth parents?

6. How would you describe your working relationship with Child Welfare Services (CWS)?

7. Please share a few examples of how CWS has been helpful to you or to a child placed with you.

8. Please share a few examples of how CWS has not been helpful to you or to a child placed with you.

9. How could CWS have been more helpful to you in those situations?

10. What are a few suggestions you would have for how CWS could improve relationships with foster parents?

Note to worker: Be sure to thank the foster parent for taking the time to meet with you and share their experiences!
Case Transfer/Initial Meeting/Family Team Meeting Shadow Form

Section 1
(Please complete Section 1 with your Supervisor)

Mentor Name: ____________________________ Date of Shadow Experience: ____/___/____
Participant’s Name: _____________________________________________________________
Purpose of Meeting: □ Case Transfer      □ Bridge Initial Meeting      □ FTM

Section 2
(Please complete Section 2 after observing the meeting)

1. Explain how the worker prepared for the meeting.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

2. Name all attendees and their roles with the agency or family.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

3. Summarize the purpose of, discussions, and reactions to the meeting.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

4. Participant’s observation as to how this process will assist the worker, child and family.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
ASSESSMENT OF CHILD IN PLACEMENT FORM
(Complete for each child in foster care you visit)

Child’s First Name: _______________________________________________________

☐ Female  ☐ Male  Age: ___________________

Child’s Strengths (check all that apply):

☐ Accepts Discipline  ☐ Accepts Resp/Consequences for Own Behavior
☐ Active/Energetic  ☐ Assertive  ☐ Confident
☐ Conveys Thoughts/Feelings Appropriate  ☐ Cooperative
☐ Developmentally appropriate  ☐ Easy Going
☐ Eats Well  ☐ Empathy for others
☐ Engages in Healthy Hobbies/Interests  ☐ Enjoys School
☐ Follows Rules  ☐ Forms Healthy Attachments
☐ Goal Oriented Behavior  ☐ Good Coping Skills  ☐ Good Decision-Making
☐ Good Hygiene  ☐ Good Self-Concept  ☐ Good Survival Skills
☐ Interacts Positively  ☐ Interacts Well w/Adults  ☐ Interacts Well w/Peers
☐ Leader  ☐ Makes Friends Easily  ☐ Optimistic
☐ Positive Attitude  ☐ Respects Authority
☐ Responds Appropriate to Affection  ☐ Responsible
☐ Self-Motivated  ☐ Self-Reliant  ☐ Verbally Communicates

Have medical needs been identified with EPSDT and ongoing care?
☐ Yes  ☐ No

Have mental health needs been identified with evaluation for counseling or SoonerStart?
☐ Yes  ☐ No

If the child has siblings in care, are all placed together?
☐ Yes  ☐ No  ☐ N/A

If not, describe the current plan to place together and for continued visits and contact among the siblings (not applicable if previous question was N/A):
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
Independent Living Case Analysis Form

Section 1
(Please complete Section 1 with your Supervisor)

Mentor Name: ____________________________ Date of Case Analysis: ____/____/____
Participant’s Name: _____________________________________________________________

Instruction: The new worker should review a currently open case of a child age 16-18 in out of home care with a completed IL skills assessment. If no open case is available, a closed case (more recent is preferable) meeting those criteria may be reviewed to answer the questions in Section 2.

Section 2

1. Review the youth’s IL skills assessment. What areas of need are indicated?
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

2. What services are being (or were) offered to the youth to help them meet their IL goals?
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

3. Has OKDHS encouraged connections and relationships with supportive adults in the youth’s life? If so, describe who those individuals are and the support they provide to the youth.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

4. Has OKDHS made effort to ensure the youth has needed documents, such as a driver’s license, social security card, etc.? Explain.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

6/30/2015
Indian Child Welfare Act (ICWA) Case Analysis Form

Section 1
(Please complete Section 1 with your Supervisor)

Mentor Name: ___________________________ Date of Case Analysis: ____/____/____
Participant’s Name: ___________________________

Instruction: The new worker should review a currently open case of child to which the Indian Child Welfare Act applies. If no open case is available, a closed case (more recent is preferable) meeting those criteria may be reviewed to answer the questions in Section 2.

Section 2

1. Was Tribal membership or eligibility explored and/or established as early as possible? Explain.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

2. After membership or eligibility was established, how soon were the court and ICW notified?
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

3. How often does (or did) the worker have contact with the ICW worker? Describe the content of those contacts based on review of the case record.
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
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________________________________________________________________________________
Appendix B:
Post-CORE Forms & Training
### Post-CORE Activities Checklist – CPS/HL Assignment

<table>
<thead>
<tr>
<th>Task</th>
<th>Date Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Assigned secondary on one investigation and one assessment</td>
<td></td>
</tr>
<tr>
<td>2. On the assigned cases, completed (at a minimum) the following tasks:</td>
<td></td>
</tr>
<tr>
<td>• At least two face to face child interviews;</td>
<td></td>
</tr>
<tr>
<td>• At least two face to face interviews with a parent or guardian;</td>
<td></td>
</tr>
<tr>
<td>• Documentation of all completed interviews in the appropriate KIDS screens.</td>
<td></td>
</tr>
<tr>
<td>• <em>Interviews MUST be observed by a Supervisor or Mentor (as defined by policy).</em></td>
<td></td>
</tr>
<tr>
<td>3. Provided with at least two (2) example Assessments of Child Safety, worker completed the following:</td>
<td></td>
</tr>
<tr>
<td>• Correctly make a safety decision for each child</td>
<td></td>
</tr>
<tr>
<td>• Correctly identify the PRFC for each safety threat</td>
<td></td>
</tr>
<tr>
<td>• Correctly identify the safety threats for all children and articulate the behaviors of the PRFC that makes the child unsafe.</td>
<td></td>
</tr>
<tr>
<td>4. Completed KIDS documentation activities listed in the HOT Handbook</td>
<td></td>
</tr>
<tr>
<td>5. Supervisor and mentor provided detailed and specific verbal and written feedback on all activities (see below), provided additional assistance where worker appeared to struggle</td>
<td></td>
</tr>
<tr>
<td>6. Worker has been informed the information gained (scenarios, answers to AOCS, etc.) during the HOT process is confidential and is not to be shared with other workers.</td>
<td></td>
</tr>
</tbody>
</table>

Specific strengths observed by supervisor and mentor (and discussed with worker): ____________

_____________________________________________________________________________________
_____________________________________________________________________________________

Specific need areas observed by supervisor and mentor (and discussed with worker): -

_____________________________________________________________________________________
_____________________________________________________________________________________

- This checklist must be completed, signed by the supervisor and participant, and turned in on the testing date
- Please email to Carla.ctr.Shackelford@okdhs.org or Michele.Roberts@okdhs.org

- By my signature below, I acknowledge the following:
  1. I received the training indicated above;
  2. I have the right to ask for more time to prepare for HOT
  3. I believe (check one):
     - I am prepared to successfully complete HOT
     - I am NOT prepared to successfully complete HOT

Worker Signature/Date ____________

Supervisor Signature/Date ____________
### Post-CORE Activities Checklist – PP/FCS or Comprehensive Assignment

<table>
<thead>
<tr>
<th>Task</th>
<th>Date Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Assigned secondary on one Permanency case (ideally a new case needing a completed FFA) with court involvement in the worker’s county.</td>
<td></td>
</tr>
<tr>
<td>2. On the above assigned case, completed at minimum the following:</td>
<td></td>
</tr>
<tr>
<td>- A Family Functional Interview with at least one parent and child;</td>
<td></td>
</tr>
<tr>
<td>- Utilized all information gathered to document the complete Family Functional Assessment (FFA). If no FFA could be scheduled for the worker, the supervisor and/or mentor communicated with nearby counties to schedule and complete this activity on a case in the nearby county;</td>
<td></td>
</tr>
<tr>
<td>- A worker visit with a child and documented on KIDS.</td>
<td></td>
</tr>
<tr>
<td>- <em>Interviews MUST be observed by a Supervisor or Mentor (as defined by policy).</em></td>
<td></td>
</tr>
<tr>
<td>3. Provided with at least two (2) example Assessments of Child Safety, worker completed the following:</td>
<td></td>
</tr>
<tr>
<td>- Correctly make a safety decision for each child</td>
<td></td>
</tr>
<tr>
<td>- Correctly identify the PRFC for each safety threat</td>
<td></td>
</tr>
<tr>
<td>- Correctly identify the safety threats for all children and articulate the behaviors of the PRFC that makes the child unsafe.</td>
<td></td>
</tr>
<tr>
<td>4. Completed KIDS documentation activities listed in the HOT Handbook</td>
<td></td>
</tr>
<tr>
<td>5. Supervisor and mentor provided detailed and specific verbal and written feedback on all activities (see below), provided additional assistance where worker appeared to struggle</td>
<td></td>
</tr>
<tr>
<td>6. Worker has been informed the information gained (scenarios, answers to AOCS, etc.) during the HOT process is confidential and is not to be shared with other workers.</td>
<td></td>
</tr>
</tbody>
</table>

**Specific strengths observed by supervisor and mentor (and discussed with worker):**

________________________________________

________________________________________

**Specific need areas observed by supervisor and mentor (and discussed with worker):**

________________________________________

________________________________________

- This checklist must be completed, signed by the supervisor and participant, and turned in on the testing date.

- Please email to Carla.ctr.Shackelford@okdhs.org or Michele.Roberts@okdhs.org

- By my signature below, I acknowledge the following:
  1. I received the training indicated above;
  2. I have the right to ask for more time to prepare for HOT
  3. I believe (check one):
     - I am prepared to successfully complete HOT
     - I am NOT prepared to successfully complete HOT

__________________________  __________________________
Worker Signature/Date        Supervisor Signature/Date

52  6/30/2015
**Post-CORE Activities Checklist – Bridge Resource Assignment**

<table>
<thead>
<tr>
<th>Task</th>
<th>Date Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Assigned secondary on one kinship or other Bridge pre-resource and/or resource</td>
<td></td>
</tr>
<tr>
<td>2. On the above assigned resource, completed at minimum the following:</td>
<td></td>
</tr>
<tr>
<td>- Completed the initial home visit, walkthrough and/or res-assessment, addressed any concerns or issues noted</td>
<td></td>
</tr>
<tr>
<td>- Completed all written documentation, including applicable KIDS screens</td>
<td></td>
</tr>
<tr>
<td>- <em>Interviews MUST be observed by a Supervisor or Mentor (as defined by policy).</em></td>
<td></td>
</tr>
<tr>
<td>3. Provided with at least two (2) example Assessments of Child Safety, worker completed the following:</td>
<td></td>
</tr>
<tr>
<td>- Correctly make a safety decision for each child</td>
<td></td>
</tr>
<tr>
<td>- Correctly identify the PRFC for each safety threat</td>
<td></td>
</tr>
<tr>
<td>- Correctly identify the safety threats for all children and articulate the behaviors of the PRFC that makes the child unsafe.</td>
<td></td>
</tr>
<tr>
<td>4. Completed KIDS documentation activities listed in the HOT Handbook</td>
<td></td>
</tr>
<tr>
<td>5. Supervisor and mentor provided detailed and specific verbal and written feedback on all activities (see below), provided additional assistance where worker appeared to struggle</td>
<td></td>
</tr>
<tr>
<td>6. Worker has been informed the information gained (scenarios, answers to AOCS, etc.) during the HOT process is confidential and is not to be shared with other workers.</td>
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</tr>
</tbody>
</table>

**Specific strengths observed by supervisor and mentor (and discussed with worker):**

_____________________________________________________________________________________

_____________________________________________________________________________________

_________________________________________________________________________________

**Specific need areas observed by supervisor and mentor (and discussed with worker):**

_____________________________________________________________________________________

_____________________________________________________________________________________

_________________________________________________________________________________

- *This checklist must be completed, signed by the supervisor and participant, and turned in on the testing date.*
- *Please email to Carla.ctr.Shackelford@okdhs.org or Michele.Roberts@okdhs.org*

- *By my signature below, I acknowledge the following:*
  1. I received the training indicated above;
  2. I have the right to ask for more time to prepare for HOT
  3. I believe (check one):
     - [ ] I am prepared to successfully complete HOT
     - [x] I am NOT prepared to successfully complete HOT

_____________________________  ______________________________
Worker Signature/Date             Supervisor Signature/Date
MANDATORY SPECIALIZED WORKSHOPS

After successful completion of the six week CORE Training and Hands-On Testing, new workers will complete the Level I mandatory workshops within the next 18 months. Once the worker successfully completes CORE and Hands-On Testing, the CWS Training Unit will ensure the new worker is enrolled in the appropriate workshops. A written schedule will be provided and e-mail reminders will be sent two weeks prior to the scheduled training. **This training MUST be completed within 18 months of the participant’s end of CORE. A worker cannot complete Level I Certification until all mandatory Level I Trainings are completed.**

**Level I – Mandatory Specialized Training**

**Child Protective Services Track**
- CW 1002 - Introduction to Child Sexual Abuse 12 hours (2 days)
- CW 1003 - Cross Cultural Competence 12 hours (2 days)
- CW 1004 – Family Centered Services 6 hours (1 day)
- CW 1005 - Specialized Child Protective Services Policy 12 hours (2 days)
- CW 1008 - Legal 6 hours (1 day)
- CW 1009 - Behavioral Health and Substance Abuse 12 hours (2 days)
- CW 1010 - Out of Home Care 6 hours (1 day)
- CW 1012 - Interviewing and Engagement Skills for Children 18 hours (3 days)
- CW 1015 - Out of Home Investigations 6 hours (1 day)
- CW 1024 - Domestic Violence 6 hours (1 day)

**Permanency Planning Track**
- CW 1002 - Introduction to Child Sexual Abuse 12 hours (2 days)
- CW 1003 - Cross Cultural Competence 12 hours (2 days)
- CW 1004 – Family Centered Services 6 hours (1 day)
- CW 1006 - Permanency Planning I 12 hours (2 days)
- CW 1008 - Legal 6 hours (1 day)
- CW 1009 - Behavioral Health and Substance Abuse 12 hours (2 days)
- CW 1010 - Out of Home Care 6 hours (1 day)
- CW 1012 - Interviewing and Engagement Skills for Children 18 hours (3 days)
- CW 1024 - Domestic Violence
- CW 1026 - Permanency Planning II 12 hours (2 days)
- CW 1037 - Child Assessment Preparation Training (CAPT) 6 hours (1 day)

**Foster Care Specialist Track**
- CW 1002 - Introduction to Child Sexual Abuse 12 hours (2 days)
- CW 1003 - Cross Cultural Competence 12 hours (2 days)
- CW 1007 - Specialized Foster Care 12 hours (2 days)
- CW 1008 - Legal 6 hours (1 day)
- CW 1009 - Substance Abuse - Level I 12 hours (2 days)
- CW 1010 - Out of Home Care 6 hours (1 day)
- CW 1012 - Interviewing and Engagement Skills for Children 18 hours (2 days)
- CW 1027 - Resource Family Assessment 18 hours (3 days)
- CW 1057 - Basic Guiding Principles 6 hours (1 day)
- RFT - Resource Family Training 27 hours
Adoption Specialist Track
CW 1002 - Introduction to Child Sexual Abuse 12 hours (2 days)
CW 1003 - Cross Cultural Competence 12 hours (2 days)
CW 1008 - Legal 12 hours (2 days)
CW 1009 - Behavioral Health and Substance Abuse 12 hours (2 days)
CW 1012 - Interviewing and Engagement Skills for Children 18 hours (3 days)
CW 1027 - Resource Family Assessment 18 hours (3 days)
CW 1037 - Child Assessment Preparation Training (CAPT) 6 hours (1 day)
CW 1047 - Specialized Adoption Training
RFT - Resource Family Training 27 hours

Family Centered Services Track
CW 1002 - Introduction to Child Sexual Abuse 12 hours (2 days)
CW 1004 – Family Centered Services 6 hours (1 day)
CW 1005 - Specialized Child Protective Services Policy 12 hours (2 days)
CW 1006 - Specialized Permanency Planning Policy 12 hours (2 days)
CW 1008 - Legal 6 hours (1 day)
CW 1009 - Substance Abuse - Level I 12 hours (2 days)
CW 1010 - Out of Home Care 6 hours (1 day)
CW 1012 - Interviewing and Engagement Skills for Children 18 hours (3 days)
CW 1024 - Domestic Violence 6 hours (1 day)
CW 1026 - Permanency Planning II 12 hours (2 days)

Comprehensive Track
CW 1002 - Introduction to Child Sexual Abuse 12 hours (2 days)
CW 1004 – Family Centered Services 6 hours (1 day)
CW 1005 - Specialized Child Protective Services Policy 12 hours (2 days)
CW 1006 - Specialized Permanency Planning Policy 12 hours (2 days)
CW 1008 - Legal 6 hours (1 day)
CW 1009 - Substance Abuse - Level I 12 hours (2 days)
CW 1010 - Out of Home Care 6 hours (1 day)
CW 1012 - Interviewing and Engagement Skills for Children 18 hours (3 days)
CW 1015 - Out of Home Investigations 6 hours (1 day)
CW 1024 - Domestic Violence 6 hours (1 day)
CW 1026 - Permanency Planning II 12 hours (2 days)

CW Specialist Level II (Intermediate) - Level II training must be completed within 36 months after completion of CORE.

Child Protective Services Track
CW 2005 - Advanced CPS Policy 6 hours (1 day)
CW 2006 - Permanency Tools for Permanency Partners 6 hours (1 day)
CW 2008 - Advanced Legal 6 hours (1 day)
CW 2009 - Exploring the Child Welfare-Substance Abuse Connection 12 hours (2 days)
CW 2111 - Early Child Development in Child Welfare 12 hours (2 days)
CW 2024 - Advanced Domestic Violence 6 hours (1 day)
CW 2025 - Medical Aspects of Child Abuse 6 hours (1 day)
**Permanency Planning Track**
- CW 2008 - Advanced Legal 6 hours (1 day)
- CW 2009 - Exploring the Child Welfare-Substance Abuse Connection 12 hours (2 days)
- CW 2111 - Early Child Development in Child Welfare 12 hours (2 days)
- CW 2016 - Overview of Oklahoma IL Program 6 hours (1 day)
- CW 2024 - Advanced Domestic Violence 6 hours (1 day)

**Foster Care Specialist Track**
- CW 2006 - Permanency Tools for Permanency Partners 6 hours (1 day)
- CW 2008 - Advanced Legal 6 hours (1 day)
- CW 2111 - Early Child Development in Child Welfare 6 hours (1 day)
- CW 2015 - Out of Home Investigation 6 hours (1 day)
- CW 2022 - Parenting the Sexually Abused Child 6 hours (1 day)

**Adoption Specialist Track**
- CW 2006 - Permanency Tools for Permanency Partners 6 hours (1 day)
- CW 2008 - Advanced Legal 6 hours (1 day)
- CW 2111 - Early Child Development in Child Welfare 12 hours (2 days)
- CW 2015 - Out of Home Investigation 6 hours (1 day)
- CW 2022 - Parenting the Sexually Abused Child 6 hours (1 day)

**Comprehensive Track**
- CW 2005 - Advanced CPS Policy 6 hours (1 day)
- CW 2008 - Advanced Legal 6 hours (1 day)
- CW 2009 - Exploring the Child Welfare-Substance Abuse Connection 12 hours (2 days)
- CW 2111 - Early Child Development in Child Welfare 12 hours (2 days)
- CW 2016 - Overview of Oklahoma IL Program 6 hours (1 day)
- CW 2024 - Advanced Domestic Violence 6 hours (1 day)
- CW 2025 - Medical Aspects of Child Abuse 6 hours (1 day)

**Family Centered Services Track**
- CW 2008 - Advanced Legal 6 hours (1 day)
- CW 2009 - Exploring the Child Welfare-Substance Abuse Connection 12 hours (2 days)
- CW 2111 - Early Child Development in Child Welfare 12 hours (2 days)
- CW 2024 - Advanced Domestic Violence 6 hours (1 day)

**Worker Level III (Experienced)**

Level III training is offered for experienced workers to meet the requirements of a minimum of 40 hours of job related training per individual evaluation year. **Workers cannot enroll in any Level III workshops until they have completed all Level I and Level II training.**
Probationary Period

Effective July 1, 1998 there were some significant changes to the Merit System for Personnel Administration. These changes modified the length of the probationary and trial periods for new and promoted employees.

House Bill 2860 (1998) Section 7 amends Title 74, Section 840-4.13D states “every person, upon initial appointment under the classified service, shall be appointed for a probationary period of one year”. This section refers to all persons whose initial, classified appointment begins July 1, 1998 and thereafter. Although the amendment allows the appointing authority to waive in the writing the remainder of the probationary period at any time after a probationary employee has served six months, it will be Field Operations policy for all employees hired after July 1, 1998 to serve the full one year probation. The probationary period will not be reduced to less than one year.
Appendix C:
CORE FY 2016 Schedule
# FY 2016 Schedule

<table>
<thead>
<tr>
<th>CORE 286 -- Tulsa</th>
<th>CORE 287 -- Norman</th>
<th>CORE 288 -- Norman</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mod 3</td>
<td>7/13/2015</td>
<td>7/16/2015</td>
</tr>
<tr>
<td>HOT</td>
<td>8/11/2015</td>
<td>8/12/2015</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CORE 289 -- Norman</th>
<th>CORE 290 -- Tulsa</th>
<th>CORE 291 -- Norman</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mod 1</td>
<td>7/13/2015</td>
<td>7/16/2015</td>
</tr>
<tr>
<td>Mod 3</td>
<td>8/10/2015</td>
<td>8/13/2015</td>
</tr>
<tr>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>CORE 292 -- Norman</th>
<th>CORE 293 -- Tulsa</th>
<th>CORE 294 -- Norman</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mod 3</td>
<td>9/21/2015</td>
<td>9/24/2015</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CORE 295 -- Norman</th>
<th>CORE 296 -- Tulsa</th>
<th>CORE 297 -- Norman</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mod 2</td>
<td>10/12/2015</td>
<td>10/15/2015</td>
</tr>
<tr>
<td>Mod 4</td>
<td>11/16/2015</td>
<td>11/19/2015</td>
</tr>
</tbody>
</table>

* Extra week of OJT due to Holiday
**CORE 298 -- Norman**  
December 7, 2015 - January 22, 2016  
| Mod 1 | 12/7/2015 | 12/10/2015 |  
| Mod 2 | 12/14/2015 | 12/17/2015 |  
| OJT*  | 12/11/2015 | 12/24/2015 |  
| OJT   | 1/4/2016   | 1/7/2016   |  
| Mod 3 | 1/11/2016  | 1/14/2016  |  
| Mod 4 | 1/19/2016  | 1/22/2016  |  
| HOT   | 2/9/2016   | 2/10/2016  |  

**CORE 299 -- Tulsa**  
January 4, 2016 - February 11, 2016  
| Mod 1 | 1/4/2016 | 1/7/2016 |  
| Mod 2 | 1/11/2016 | 1/14/2016 |  
| OJT   | 1/19/2016 | 1/22/2016 |  
| OJT   | 1/25/2016 | 1/28/2016 |  
| Mod 3 | 2/1/2016  | 2/4/2016  |  
| Mod 4 | 2/8/2016  | 2/11/2016 |  
| HOT   | 3/1/2016  | 3/2/2016  |  

**CORE 300 -- Norman**  
January 19, 2016 - February 25, 2016  
| Mod 1 | 1/19/2016 | 1/22/2016 |  
| Mod 2 | 1/25/2016 | 1/28/2016 |  
| Mod 3 | 2/16/2016 | 2/19/2016 |  
| Mod 4 | 2/22/2016 | 2/25/2016 |  
| HOT   | 3/15/2016 | 3/16/2016 |  

**CORE 301 -- Norman**  
| Mod 1 | 1/25/2016 | 1/28/2016 |  
| Mod 2 | 2/1/2016  | 2/4/2016  |  
| OJT   | 2/16/2016 | 2/19/2016 |  
| Mod 3 | 2/22/2016 | 2/25/2016 |  

**CORE 302 -- Norman**  
February 1, 2016 - March 10, 2016  
| Mod 1 | 2/1/2016  | 2/4/2016  |  
| Mod 2 | 2/8/2016  | 2/11/2016 |  
| OJT   | 2/16/2016 | 2/19/2016 |  
| OJT   | 2/22/2016 | 2/25/2016 |  
| Mod 4 | 3/7/2016  | 3/10/2016 |  

**CORE 303 -- Tulsa**  
February 16, 2016 - March 24, 2016  
| Mod 1 | 2/16/2016 | 2/19/2016 |  
| Mod 2 | 2/22/2016 | 2/25/2016 |  
| OJT   | 3/7/2016  | 3/10/2016 |  
| Mod 3 | 3/14/2016 | 3/17/2016 |  
| Mod 4 | 3/21/2016 | 3/24/2016 |  
| HOT   | 4/12/2016 | 4/13/2016 |  

**CORE 304 -- Tulsa**  
February 29, 2016 - April 7, 2016  
| Mod 2 | 3/7/2016  | 3/10/2016 |  

**CORE 305 -- Norman**  
March 7, 2016 - April 14, 2016  
| Mod 1 | 3/7/2016  | 3/10/2016 |  
| Mod 2 | 3/14/2016 | 3/17/2016 |  
| Mod 3 | 4/4/2016  | 4/7/2016  |  
| Mod 4 | 4/11/2016 | 4/14/2016 |  

**CORE 306 -- Norman**  
March 21, 2016 - April 28, 2016  
| Mod 1 | 3/21/2016 | 3/24/2016 |  
| OJT   | 4/11/2016 | 4/14/2016 |  
| Mod 3 | 4/18/2016 | 4/21/2016 |  
| HOT   | 5/17/2016 | 5/18/2016 |  

**CORE 307 -- Norman**  
April 4, 2016 - May 12, 2016  
| Mod 1 | 4/4/2016  | 4/7/2016  |  
| OJT   | 4/18/2016 | 4/21/2016 |  
| Mod 3 | 5/2/2016  | 5/5/2016  |  
| Mod 4 | 5/9/2016  | 5/12/2016 |  
| HOT   | 6/1/2016  | 6/2/2016  |  

**CORE 308 -- Tulsa**  
April 11, 2016 - May 19, 2016  
| Mod 1 | 4/11/2016 | 4/14/2016 |  
| Mod 2 | 4/18/2016 | 4/21/2016 |  
| OJT   | 5/2/2016  | 5/5/2016  |  
| Mod 3 | 5/9/2016  | 5/12/2016 |  
| Mod 4 | 5/16/2016 | 5/19/2016 |  
| HOT   | 6/7/2016  | 6/8/2016  |  

**CORE 309 -- Norman**  
April 18, 2016 - May 26, 2016  
| Mod 1 | 4/18/2016 | 4/21/2016 |  
| OJT   | 5/2/2016  | 5/5/2016  |  
| OJT   | 5/9/2016  | 5/12/2016 |  
| Mod 3 | 5/16/2016 | 5/19/2016 |  
| HOT   | 6/14/2016 | 6/15/2016 |  

*Extra week of OJT due to Holiday*
<table>
<thead>
<tr>
<th>Course</th>
<th>Location</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mod 2</td>
<td>5/2/2016</td>
<td>5/5/2016</td>
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</tr>
<tr>
<td>OJT</td>
<td>5/9/2016</td>
<td>5/12/2016</td>
<td></td>
</tr>
<tr>
<td>OJT</td>
<td>5/16/2016</td>
<td>5/19/2016</td>
<td></td>
</tr>
<tr>
<td>Mod 4</td>
<td>5/31/2016</td>
<td>6/3/2016</td>
<td></td>
</tr>
<tr>
<td>HOT</td>
<td>6/21/2016</td>
<td>6/22/2016</td>
<td></td>
</tr>
<tr>
<td>CORE 311 -- Norman</td>
<td>May 2, 2016 - June 9, 2016</td>
<td>5/2/2016</td>
<td>6/9/2016</td>
</tr>
<tr>
<td>Mod 1</td>
<td>5/2/2016</td>
<td>5/5/2016</td>
<td></td>
</tr>
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<td>Mod 2</td>
<td>5/9/2016</td>
<td>5/12/2016</td>
<td></td>
</tr>
<tr>
<td>OJT</td>
<td>5/16/2016</td>
<td>5/19/2016</td>
<td></td>
</tr>
<tr>
<td>Mod 3</td>
<td>5/31/2016</td>
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