

Alisa Hicklin Fryar

Professor of Political Science

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EDUCATION

Ph.D. in Political Science, Texas A&M University, 2006

B.S. in Political Science, Lamar University, 2002

ACADEMIC APPOINTMENTS

Professor of Political Science, University of Oklahoma, 2020 – present

Department Chair, Political Science, University of Oklahoma, 2022 – present

Co-Founder and Director of Data, Alliance for Research on Regional Colleges, 2021 – present

Director, Master of Public Administration Program, University of Oklahoma, 2013 – 2022

Associate Professor of Political Science, University of Oklahoma, 2012 – 2020

Assistant Professor of Political Science, University of Oklahoma, 2006 – 2012

PEER-REVIEWED PUBLICATIONS

Koricich, Andrew, Vanessa Sansone, and Alisa Hicklin Fryar. 2022. “Rural Aren’t Who You Think They Are.” *Change*. 54(3): 28-33.

Koricich, Andrew and Alisa Hicklin Fryar. 2021. “Good as Gold: The Critical Role of Broad-Access Institutions in Serving Rural Communities.” In G. Crisp, K. R. McClure, & C. M. Orphan (Eds.), *Unlocking opportunity through broadly accessible institutions*. Routledge.

Fay, Daniel, Alisa Hicklin Fryar, Kenneth J. Meier, and Vicky Wilkins. 2021. “Intersectionality and Equity: Dynamic Bureaucratic Representation in Higher Education.” *Public Administration*. 99(2): 335-352. 12(2): 311-340.

Bell, Elizabeth, Alisa Hicklin Fryar, and Tyler Johnson. 2021. “The Role of Mission and Expertise in Shaping Public Support for Nonprofit Advocacy.” *Nonprofit Policy Forum*.

McClure, Kevin R. and Alisa Hicklin Fryar. 2020. “Vulnerable, Fragile, and Endangered? Financial Rhetoric and Reality at Regional Public Universities.” *New Directions for Higher Education*. 2020(190): 41-58.

Bark, Tracey and Alisa Hicklin Fryar. 2018. “Politics and Presidents: The Relationship between SHEEOs and Campus Leaders” in *The State Higher Education Officer*. Edited by David Tandberg, Brian Sponsler, Randy Hanna, and Jason Guilbeau. New York, NY: Teachers College Press (Columbia University).

Bell, Elizabeth, Alisa Hicklin Fryar, and Nicholas Hillman. 2018. “When Intuition Misfires: A Meta-Analysis of Research on Performance-Based Funding in Higher Education,” *Research Handbook on Quality, Performance and Accountability in Higher Education*. Edward Elgar Publishing. Cheltenham: United Kingdom.

Hillman, Nicholas, Alisa Hicklin Fryar, and Valerie Crespín. 2018. “Evaluating the Impact of Performance Funding in Ohio and Tennessee.” *American Educational Research Journal*. 55(1): 144-170.

- Conner, Thaddieus, Alisa Hicklin Fryar, and Tyler Johnson. 2017. "Teaching about Treaties: How Information and Ideology Shape Attitudes about Native American Policy," *Social Science Journal*. 54(1): 56-66.
- Hillman, Nicholas, David A. Tandberg, and Alisa Hicklin Fryar. 2015. "Evaluating the Impacts of 'New' Performance Funding in Higher Education." *Educational Evaluation and Policy Analysis*. 37(4): 501-519.
- Fryar, Alisa Hicklin. 2014. "The Comprehensive University: How It Came to be and What It is Now." *The University Next Door: What is a Comprehensive University, Who Does it Educate, and Can it Survive?*. Edited by Mark Schneider and KC Deane. New York: Teachers College Press.
- Rocha, Rene R., Daniel P. Hawes, and Alisa Hicklin Fryar. 2014. "Policy Climates, Enforcement Rates, and Migrant Behavior: Is Self-Deportation a Viable Immigration Policy?" *Policy Studies Journal*. 42(1): 79-100.
- Fryar, Alisa Hicklin. 2012. "What is Privatization?" *Higher Education: Handbook of Theory and Research*. Springer Press.
- Lowry, Robert C. and Alisa Hicklin Fryar. 2012. "Politics of Higher Education." *Politics in the American States: A Comparative Analysis*. Edited by Virginia Gray and Russell Hanson. CQ Press.
- Hicklin, Alisa and Daniel Hawes. 2012. "Explaining Shifts in College Enrollments: What Affects the Racial Composition of the Student Body and the Faculty?" *Journal of Public Administration Research and Theory*. 22(1): 83-99.
- Pitts, David, Alisa Hicklin, Daniel Hawes, and Erin Melton. 2010. "Competing Drivers of Diversity Management Implementation: Evidence from Public Organizations." *Journal of Public Administration Research and Theory*.
- Meier, Kenneth, Laurence J. O'Toole, and Alisa Hicklin. 2010. "I've Seen Fire and I've Seen Rain: Public Management and Performance after a Natural Disaster." *Administration & Society*.
- Hicklin, Alisa. 2010. "Methods." *Public Management and Performance: Research Directions*. Eds, Richard Walker, George Boyne, and Gene Brewer. Cambridge University Press.
- Hicklin, Alisa. 2010. "Latinos in Higher Education: Why the Politics Matter." In *The Politics of Latino Education*. Edited by David Leal and Kenneth J. Meier. New York: Teachers College Press.
- Hicklin, Alisa and Erik Godwin. 2009. "Agents of Change: The Role of Public Managers in Public Policy." *Policy Studies Journal*. 37(1): 13-20.
- Hicklin, Alisa, Laurence J. O'Toole, Kenneth J. Meier and Scott Robinson. 2009. "Calming the Storms: Collaborative Public Management, Hurricanes Katrina and Rita, and Disaster Response." In *The Collaborative Manager*. Edited by Rosemary O'Leary and Lisa Blomgren Bingham. Washington, DC: Georgetown University Press. pp 95-114.
- Meier, Kenneth J. and Alisa Hicklin. 2008. "Employee Turnover and Organizational Performance: A Theoretical Extension and Test with Public Sector Data." *Journal of Public Administration Research and Theory*. 18(4):573-590.
- Hicklin, Alisa and Kenneth J. Meier. 2008. "Race, Structure, and State Governments: The Politics of Higher Education Diversity." *Journal of Politics*. 70(3): 851-860.
- Hicklin, Alisa, Laurence J. O'Toole, and Kenneth J. Meier. 2008. "Serpents in the Sand: Managerial Networking and Nonlinear Influences on Organizational Performance." *Journal of Public Administration Research and Theory*. 18(2): 253-273.

- Hicklin, Alisa. 2007. “The Effect of Race-Based Admissions in American Public Universities: Debunking the Myths about *Hopwood* and Proposition 209.” *Public Administration Review*. 67 (March/April): 331-340.
- Meier, Kenneth J., Carl Doerfler, Daniel Hawes, Alisa Hicklin, and Rene Rocha. 2006. “The Role of Management and Representation in Improving Performance of Disadvantaged Students: An Application of the Bum Phillips' "Don Shula Rule.” *Review of Policy Research*. 23(5): 1095-1110.
- Hicklin, Alisa. 2004. “Network Stability: Opportunity or Obstacle?” *Public Organization Review*. 4:121-133.

UNDER REVIEW

- Orphan, Cecilia, Steven Jenks, Kevin McClure, Andrew Koricich, Alisa Hicklin Fryar, and Vanessa Sansone. Rural Anchor Institutions: How Rural Public Colleges Support the Wellbeing of Rural People and Communities.

OTHER PUBLICATIONS / POLICY REPORTS

- Koricich, Andrew, Vanessa Sansone, Alisa Fryar, and Kevin McClure. 2022. “Introducing Our Nation’s Rural-Serving Postsecondary Institutions: Moving Toward Greater Visibility and Appreciation.” *Alliance for Research on Regional Colleges*. www.regionalcolleges.org. Funded by the Ascendium Foundation.
- McClure, Kevin, Cecilia Orphan, Alisa Hicklin Fryar, and Andrew Koricich. 2021. “Strengthening Rural Anchor Institutions: Federal Policy Solutions for Rural Public Colleges and the Communities They Serve.” *Alliance for Research on Regional Colleges*. Funded by the Joyce Foundation.
- Fryar, Alisa Hicklin and Deven Carlson. 2014 “Putting Colleges on Notice?: Crafting Smarter Strategies to Improve Affordability through Curbing Cost Increases.” Commissioned by the Lumina Foundation for *New Models of Student Financial Support* series.

OPINION ARTICLES

- McClure, Kevin, and Alisa Fryar. 2022. “The Great Faculty Disengagement.” *The Chronicle of Higher Education*. Available [here](#). **Top 10 most read articles of 2022*
- McClure, Kevin, Cecilia Orphan, Alisa Fryar, and Andrew Koricich. 2021. “Regional Public Universities Don’t Need Rescuing. *The Chronicle of Higher Education*. Available [here](#).

WORKING PAPERS

- Fryar, Alisa, Brenda Nichols, and Shannon Tanner. “Emergency Response in Higher Education: The Role of Governance Structures and Intergovernmental Relations”
- Fryar, Alisa, Wesley Wehde, Brenda Nichols, and Shannon Tanner. “At-Risk Students and Vulnerable Populations: Do Natural Disasters Increase Inequities in Higher Education?”

RESEARCH FUNDING

Ascendium Foundation, \$428,000

Title: Defining What It Means to Be a Rural-Serving Postsecondary Institution

Co-Principal Investigator with Andrew Koricich at Appalachian State University (lead), Vanessa Sansone at the University of Texas at San Antonio, Kevin McClure at UNC Wilmington, and Cecilia Orphan at University of Denver

Joyce Foundation, \$101,536

Title: Federal Support for Broadly Accessible Rural-Serving Institutions in Response to Covid19

Co-Principal Investigator with Kevin McClure (lead) at UNC Wilmington, Cecilia Orphan at University of Denver, and Andrew Koricich at Appalachian State University

National Science Foundation, \$91,764

Title: RAPID: Hurricane Response, Governance Structures, and Public Higher Education

Co-Principal Investigator with Brenda Nichols at Lamar University

Lumina Foundation, \$87,500

Title: Exploring New Models for Financial Aid and Affordability: State Policy Series

Co-Principal Investigator with Deven Carlson, 2013-2014

William T. Grant Foundation Scholars Award, \$350,000

Title: Minority Student Success in Higher Education.

Principal Investigator, 2008 – 2013

University of Oklahoma, College of Arts and Sciences, \$2,000

Faculty Enrichment Grant, \$1000/each, 2007, 2006

University of Oklahoma, College of Arts and Sciences, \$12,000

Junior Faculty Summer Research Fellowship, \$6000/each, 2007, 2006

Mexican American/Latino Research Center, \$10,000 Research Grant

Co-Principal Investigator with Vicente Lechuga, 2006

National Science Foundation, \$7,000

Small Grants for Exploratory Research, Hurricane Katrina Research

Co-Principal Investigator with Scott Robinson and Kenneth J. Meier, 2005

American Political Science Association, \$2,100

Paul A. Volcker Endowment for Public Service Research and Education

Junior Research Grant Award

Principal Investigator, Summer 2005

CONFERENCE PRESENTATIONS

- Ruddle, Travis, Allyson Shortle, Robbie Robichau, and Alisa Fryar. 2022. “Deservingness and the Dad Bias: Differing Perceptions Across Public Service Delivery Models and Characteristics of Beneficiaries.” Presented at the Public Management Research Conference. Phoenix, AZ.
- Forney, Aarika, Alisa Fryar, Julia Harris, and Clint McNair. 2022. “Public Perceptions of Nonprofit Executive Directors: Does Leadership Identity Affect the Perception of the Executive?” Presented at the Public Management Research Conference. Phoenix, AZ.
- Ruddle, Travis, Allyson Shortle, Robbie Robichau, and Alisa Fryar. 2022. “Deservingness and the Dad Bias: Differing Perceptions Across Public Service Delivery Models and Characteristics of Beneficiaries.” Presented at the Midwest Political Science Association. Chicago, IL.
- Fryar, Alisa, Morgan Woodle, and Allyson Shortle. 2022. “Support for Converting College Promise Scholarships to Loans: An Experimental Analysis.” Presented at the Midwest Political Science Association. Chicago, IL.
- Orphan, Cecilia, Kevin McClure, Alisa Fryar, and Andrew Koricich. 2021. “Rural Anchor Institutions: How Broad Access Institutions Contribute to Regional Infrastructure.” Association for the Study of Higher Education (ASHE) 46th Annual Conference.
- Fryar, Alisa Hicklin, Emily Mee, Meg Myers Morgan, and Whitney Cipolla. “Beyond the Pipeline: Diversity among Doctoral Degree Recipients in Public Administration. Presented by Emily Mee at the NASPAA Annual Conference. October 2019.
- Bell, Elizabeth, Tyler Johnson, and Alisa Hicklin Fryar. “Exploring Public Perceptions of Nonprofit Lobbying: The Role of Reputation and Policy Expertise.” Presented at the Annual Conference for the Association for Research on Nonprofit Organizations and Voluntary Associations. November 2018.
- Fryar, Alisa Hicklin, Brenda Nichols, and Shannon Tanner. “Hurricane Response, Governance Structures, and Public Higher Education.” Presented at the Midwest Political Science Association. Chicago, IL. April 2018.
- Fryar, Alisa Hicklin. “The State of Diversity Research in Public Management.” Roundtable Presenter / Participant at the 2017 Public Management Research Conference. Washington, DC.
- Fryar, Alisa Hicklin and Tyler Johnson. “Citizen Perceptions of Nonprofit Advocacy.” Presented at the Midwest Political Science Association. Chicago, IL. April 2017.
- Bell, Elizabeth and Alisa Hicklin Fryar. “Cognitive Dissonance, Causal Logic, and the Role of Public Management in Higher Education.” Presented at the Midwest Political Science Association. Chicago, IL. April 2016.
- Fryar, Alisa Hicklin, Paul Valentine, Thomas Rabovsky, and Chris Birdsall. “Branding, Signaling, and Institutional Identity in Public Higher Education.” Presented at the Midwest Political Science Association. Chicago, IL. April 2015.
- Fryar, Alisa Hicklin. “Policy Change and Reform in Higher Education.” Invited Roundtable Panelist at the Midwest Political Science Association. April 2015.
- Hillman, Nicholas, Alisa Fryar, David Tandberg, and Valerie Crespín. “Evaluating the Efficacy of Performance Funding in Three States: Tennessee, Ohio, and Indiana.” Presented at the Association for the Study of Higher Education. November 2015.

- Fryar, Alisa Hicklin, Thomas Rabovsky, and Thaddieus Conner. "Functional Accountability Policies: When Process Matters as Much (or More) than Design." Presented at the Midwest Political Science Association. Chicago, IL. April 2014.
- Rutherford, Amanda, Thomas Rabovsky, and Alisa Hicklin Fryar. "Environmental Determinants of Networking." Presented at the Southern Political Science Association. January 2014.
- Fryar, Alisa Hicklin. Panelist for AASCU Pre-Conference Workshop. AASCU Governmental Relations Conference. San Francisco, CA. November 2013.
- Murphy, Haley C., Alisa Hicklin Fryar, Robert D. Wrinkle, and Cindy Simon Rosenthal. "Mayors, Managers, and Municipal Networks." Presented at the American Political Science Association Annual Meeting. September 2013.
- Fryar, Alisa Hicklin. "Comprehensive Universities and the Politics of Higher Education" Presented at the Public Management Research Conference. June 2013.
- Murphy, Haley C., Alisa Hicklin Fryar, Robert D. Wrinkle, and Cindy Simon Rosenthal. "Collaboration and Public Management in Municipalities." Presented at Midwest Political Science Association Conference. April 2013.
- Fryar, Alisa Hicklin, Robert D. Wrinkle, Haley Murphy, and Rene Rocha. "Latino Representation and Elite Attitudes at the Municipal Level." Presented at the Midwest Political Science Association. April 2012.
- Fryar, Alisa Hicklin and Amanda Rutherford. "How Structures and Trust Affect Accountability Policies." Presented at the Midwest Political Science Association. April 2012.
- Fryar, Alisa Hicklin. "Exploring the Disparate Impacts of Accountability Politics." Presented at the American Political Science Association. Sept 2011.
- Conner, Thaddieus W., Alisa Hicklin Fryar, and Tyler C Johnson. "Sovereign Nations or Minority Populations? How Information and Ideology Shape Attitudes about Native American Policy." Presented at the American Political Science Association. Sept 2011.
- Fryar, Alisa Hicklin. "The Disparate Impacts of Accountability Policies: Searching for a Causal Mechanism." Presented at the Public Management Research Association Conference. Syracuse, NY. June 2011.
- Conner, Thaddieus W., Alisa Hicklin Fryar, and Tyler C. Johnson. "Exploring the Impact of Information on Preferences toward Federal Indian Policy in US." Presented at the Midwest Political Science Association Meeting. Chicago, IL. March 2011.
- Rocha, Rene R., Daniel P. Hawes, Alisa Hicklin Fryar. "Policy Climates, Enforcement Rates, and the Differences in Migratory Behavior of Legal and Illegal Immigrants in the U.S." Presented at the Midwest Political Science Association Meeting. Chicago, IL. March 2011.
- Fryar, Alisa Hicklin, Robert D. Wrinkle, Rene R. Rocha, and Haley C. Murphy. "Minority Representation at the Local Level." Presented at the Southwestern Political Science Association Meeting. Las Vegas, NV. March 2011.
- Fryar, Alisa Hicklin. "Examining Presidential Perceptions of Accountability Policies." Presented at the Association for the Study of Higher Education." Indianapolis, IN. November 2010.
- Rocha, Rene, Alisa Hicklin Fryar, Daniel Hawes, and Robert Wrinkle. "Policy Climates, Enforcement Rates, and the Differences in Migratory Behavior of Legal and Illegal Immigrants in the US." Presented at the American Political Science Association Meeting. Washington, DC. September 2010.

- Fryar, Alisa Hicklin. "Minority Student Success in Higher Education." Presented at the William T. Grant Scholars Summer Retreat. Laguna Niguel, CA. June 2010.
- Rocha, Rene, Alisa Hicklin, and Daniel Hawes. "Moving Beyond the Border: Raids, Deportations, and Illegal Immigration." Presented at the Midwest Political Science Association. Chicago, IL. April 2010.
- Hicklin, Alisa. "Examining Perceptions of Accountability Policies." Presented at the Public Management Research Association Conference. Columbus, OH. October 2009.
- O'Toole, Laurence J, Alisa Hicklin, and Kenneth J. Meier. "Rowing in the Same Direction: The Impact of Managerial Consensus on Program Performance." Presented at the American Political Science Association Conference. Toronto, ON. September 2009.
- Ellis, W. Curtis, Alisa Hicklin, and Rene Rocha. "The Effects of Electoral Structure and Minority Representation on Public School Inequality." Presented at the Underrepresented Groups in Subnational Policy Conference." Houston, TX. May 2009.
- Hicklin, Alisa, Kenneth J. Meier, and Laurence J. O'Toole. 2009. "Managing Higher Education: A Comparison of Public and Private Universities." Presented at the Midwest Political Science Association. Chicago, IL. April 2009.
- Wilkins, Vicky, and Alisa Hicklin. "What Happens to Active Representation When We Finally Close the Gap?" Presented at the Midwest Political Science Association. Chicago, IL. April 2009.
- Hicklin, Alisa, Sarah Trouset, Sarah Rafferty, and Alyssa Hellman. "Undocumented Students and In-State Tuition." Presented at the Southwest Political Science Association. Denver, CO. April 2009.
- Hicklin, Alisa. "Bureaucracy, Democracy, and Markets: Explaining Variations in Managerial Strategies in Higher Education." Presented at the International Comparisons of Public and Private Management Workshop. Athens, GA. November 2008.
- Hicklin, Alisa. "How the Political Environment Shapes Minority Student Graduation Rates." Presented at the American Political Science Association Conference. August 2008.
- Hicklin, Alisa and W. Curtis Ellis. "Federalism and Minority Representation in the Public Education System." Presented at the American Political Science Association Conference. Boston, MA. August 2008.
- Hicklin, Alisa. "What's In a Name? Seeking Conceptual Clarity in our Understanding of Networks, Networking, and Public Management." Presented at the Empirical Models of Public Management Workshop. College Station, TX. May 2008.
- Hicklin, Alisa. "A Matter of Degrees: Access and Success in Higher Education." Presented at the Latinos and Public Policy in Texas Workshop. Austin, TX. April 2008.
- Hicklin, Alisa and Vicky Wilkins. "Pomp and Circumstances: Latinos and Representative Bureaucracy in Higher Education." Presented at the Midwest Political Science Association Conference. April 2008.
- Pitts, David, Alisa Hicklin, Daniel Hawes, and Erin Melton. "Who Manages Diversity?: Predicting Diversity Management Implementation in Public Organizations." October 2007.
- Hicklin, Alisa and Daniel Hawes. "Competing Explanations for Minority Student Enrollments." Presented at the American Educational Research Association Conference. April 2007.
- Hicklin, Alisa and Vicky Wilkins. "Race, Gender, and Representative Bureaucracy in Higher Education." Presented at the Midwest Political Science Association Conference. April 2007.

- Meier, Kenneth, Laurence J. O'Toole, and Alisa Hicklin. "I've Seen Fire and I've Seen Rain: Public Management and Performance after a Natural Disaster." Presented at the International Research Society for Public Management. Potsdam, Germany. April 2007.
- Brewer, Gene, Alisa Hicklin, and Richard Walker. "Multilevel Modeling, Stakeholder Red Tape, Environmental Constraints, Management, and Public Service Performance." Presented at the Determinants of Performance in Public Organizations Conference. December 2006. Hong Kong.
- Hicklin, Alisa, Laurence J. O'Toole, Kenneth J. Meier and Scott Robinson. "Calming the Storms: Collaborative Public Management, Hurricanes Katrina and Rita, and Disaster Response." Presented at the Collaborative Public Management conference hosted by the Maxwell School. September 2006. Washington, DC.
- Meier, Kenneth J., Carl Doerfler, Daniel Hawes, Alisa Hicklin, and Rene Rocha. 2006. "The Role of Management and Representation in Improving Performance of Disadvantaged Students: An Application of the Bum Phillips' 'Don Shula Rule.'" Presented at the American Political Science Association Conference. August 2006.
- Meier, Kenneth J., Laurence J. O'Toole, and Alisa Hicklin. "Serpents in the Sand: Managerial Networking and Nonlinear Influences on Organizational Performance." Presented at the conference *A Performing Public Sector: A Transatlantic Dialogue*. June 2006. Leuven, Belgium.
- Hicklin, Alisa and Daniel Hawes. "Explaining Shifts in College Enrollments: What Affects the Racial Composition of the Student Body and the Faculty?" Presented at the Midwest Political Science Association conference. April 2006.
- Johnson, Tyler C. and Alisa Hicklin. "Racial Representation: Substantive Representation throughout the Policy Process." Presented at the Midwest Political Science Association conference. April 2006.
- Hicklin, Alisa and Gregory C. Hill. "Organizations Within Organizations: Network Management's Effects on Organizational Subunits." Presented at the Association for Public Policy Analysis and Management Conference. November 3-5, 2005.
- Hill, Gregory C. and Alisa Hicklin. "Managerial Succession in Public Organizations." Presented at the Public Management Research Association Conference. September 29 - October 1, 2005.
- Hicklin, Alisa. "The Effect of Race-Based Admissions in Public Universities: Debunking the Myths About Hopwood and Proposition 209." Presented at the American Political Science Association Conference. Chicago, IL. April 14-17, 2005.
- Hicklin, Alisa. "Diversity in Public Higher Education: The Role of State Governments." Presented at the Southern Political Science Association. New Orleans, LA. January 5-8, 2005.
- Hicklin, Alisa. "Latino Undergraduates and the States: How State-Level Characteristics Affect Latino Access to Higher Education." Presented at the Politics of Latino Education Conference. Austin, TX. December 9-11, 2004.
- Hicklin, Alisa and Daniel Hawes. "Hopwood and Proposition 209: Judicial and Legislative Intervention in American Public Higher Education." Presented at the Midwest Political Science Association Conference. Chicago, IL. April 14-18, 2004.
- Meier, Kenneth, Warren Eller, Rene Rocha and Alisa Hicklin. "Political Representation and Ethnic Equity: Assessing the Determinants and Impacts of African American Representation in Education." Presented at the American Political Science Association Conference. Philadelphia, PA. August 28-31, 2003.
- Hicklin, Alisa. "Network Stability: Obstacle or Opportunity?" Presented at the Conference on Empirical Studies of Organizations and Public Management. Athens, GA. November 23-24, 2002.

DOCTORAL COMMITTEES**Completed**

2022 Travis Ruddle (chair)
 2022 Steve Hendrix*
 2022 Tyler Camarillo
 2022 Kasie Crall*
 2022 Gloria Noble
 2022 Michael Rowley*
 2022 Jordan Danser*
 2021 Kevin Bell*
 2020 Joshua Testa**
 2020 Junghwa Choi
 2019 Tracey Bark (co-chair)
 2019 Elizabeth Bell (co-chair)
 2019 Dylan Billings
 2019 Christopher Anderson*
 2019 Brandon Ranallo-Benavidez**
 2018 Paul Valentine (chair)
 2018 Ivy Shen
 2018 Jonathan Moore
 2016 Meghann Dragseth (chair)
 2016 James Atkinson*
 2016 Chris Birdsall**
 2015 Leslie Baker
 2015 Jamie Smith
 2014 Haley Murphy (chair)
 2013 Thomas Rabovsky (chair)
 2013 Sidney Ellington
 2013 Matthew Nowlin
 2013 Thaddieus Conner (chair)
 2013 W. Curtis Ellis

Current Appointment

Brigham Young University
 Concordia University
 Grand Valley State University
 University of Oklahoma
 Missouri Department of Economic Development
 Illinois State University
 Ministry
 Market Street Research
 Carnegie Mellon University
 University of Nebraska at Omaha
 Auburn University – Montgomery
 Florida State University
 Oklahoma State University
 Wabash College
 Winthrop University
 Ohio University
 Southeast Missouri State University
 Oklahoma State Government
 Louisiana State University
 Clovis Community College
 Boise State University, tenured
 Mississippi State University
 Tulsa Community College
 Oklahoma State University, tenured
 Indiana University at Bloomington, tenured
 University of Oklahoma
 College of Charleston, tenured
 New Mexico State University, tenured
 Oral Roberts University, tenured

In Progress

Aarika Forney	Morgan Woodle
Clinton McNair	Ereich Tapia
Stefanie Heinrich*	Noah Wolff
Kylie Smith*	Heath Burge*
Dustin Gaskins*	

*Student is in a program outside of the department.

**Student is in a program at another university.

TEACHING EXPERIENCE

Introduction to Public Administration
 Bureaucracy and Politics
 Data Management and Visualization
 Capstone in Public Administration

Higher Education Policy
 Public Management
 Race and Public Policy
 Doctoral Seminar in Public Administration

RECENT INVITED TALKS / WORKSHOP PARTICIPATION

- 2022 Podcast Guest on Rural Matters. August 3.
 Presentation for State Higher Education Executive Officers Staff. May 3.
 Podcast Guest on Rural Matters. March 10.
 Panelist for Faculty Success Webinar. Lamar University. January 31.
- 2021 Presentation for the State Higher Education Executive Officers Webinar Series.
 Presentation for the Alliance for Research on Regional Colleges Rural-Serving Institutions Webinar.
- 2020 Presentation on Rural-Serving Institution for the American Association of State Colleges and Universities National Leadership Conference.
- 2019 Presentation for the Institutes Planning Meeting for the State Higher Education Finance Survey Working Group (SHEEO). Boston, MA. September 10.
 Presentation at the Institutes Planning Meeting for the State Higher Education Executive Officers (SHEEO). Boulder, CO. March 29.
- 2018 Presentation at the State Higher Education Executive Officers (SHEEO) Annual Leadership Meeting. Park City, UT. July 11.
- 2017 Keynote. Undergraduate Research Conference. Lamar University. Beaumont, TX.
- 2015 Beyond the Barriers: Latinos in Higher Education. College Station, TX. October 8-10.
 American Enterprise Institute Higher Education Working Group. Washington, DC. May 28-29 and October 21-23.
 Workshop on Equity and Reasonable Cost in Higher Education. Sponsored by the Wisconsin HOPE Lab. Madison, WI. July 21-22.
 Redesigning Traditional Models of Higher Education. Lumina Foundation Workshop. Washington, DC. February 25-26.
 Improving the Connection between Research and State Policy for Increased Attainment. Lumina Foundation Workshop. Atlanta, GA. February 19-20.
- 2014 “Public Regional Comprehensive Universities: Preserving a Legacy of Access and Affordability in a Dynamic Environment.” The Future of Wisconsin’s Public Regional Universities. Oshkosh, WI. October 16.
 American Enterprise Institute Higher Education Working Group. Washington, DC. October 2-3.
 “Introducing the Comprehensives.” Comprehending Comprehensive Universities. American Enterprise Institute. Washington, DC. July 24.
 “The Role of Institutional Leaders in the Effort to Improve Affordability.” State Higher Education Executive Officers Annual Meeting. Boise, ID. July 8-11.
 “The Myth of Mission Drift: The Future of Comprehensive Universities in the Age of Accountability.” Boise State University. Boise, ID. May 6.
 “Putting Colleges on Notice: Crafting Smarter Strategies to Improve Affordability through Controlling Cost Increases.” Lumina Ideas Summit: New Models of Student Financial Support. Lumina Foundation. Washington, DC. April 14.

AWARDS AND HONORS

OU College of Arts and Sciences, Kinney-Sugg Outstanding Professor Award, 2013
 National Residence Hall Honorary, National Winner, Faculty/Staff of the Month, May 2013
 Texas A&M University, Kunze Prize for Outstanding Graduate Student, 2006

RECENT MEDIA CITATIONS

- 2023 Dolezal, Joshua. “Younger Faculty are Leaning Out. Is That a Bad Thing?” *Chronicle of Higher Education*. January 4.
- 2022 Dolezal, Joshua. “The Big Quit.” *Chronicle of Higher Education*. May 27.
- Zahneis, Megan. “Higher Ed’s Labor Shortage is Easing. But These Parts of Its Workforce are Struggling to Return to Normal.” *Chronicle of Higher Education*. April 5.
- Knott, Katherine. “Stephen F. Austin University Weighs Joining a Texas System.” *Inside Higher Ed*. September 2.
- Snodgrass, Jennifer. “Why to Develop a Purpose Statement for Yourself.” *Inside Higher Ed*. November 10.
- Levantovskaya, Maggie. “Organizing Against Precarity in Higher Education.” *Current Affairs*. April 6.
- Warner, John. “What if Nothing Matters?” *Inside Higher Ed*. January 20.
- Kelliher, Rebecca. “Mapping Rural Colleges and Universities.” *Diverse Education*. February 8.
- Moody, Josh. “New Reports Shine a Light on Rural Colleges.” *Inside Higher Ed*. February 1.
- Quilantan, Bianca. “New Group Looks to Redefine Rural Higher Education Policy.” *Politico*. January 31.
- 2021 Hamlin, Kimberly. “Why are There So Few Women Full Professors?” *Chronicle of Higher Education*. March 30.
- Whitford, Emma. “Research Alliance Aims to Elevate Profile of Regional Public Colleges.” January 27.
- 2020 St. Amour, Madeline. “State Politics Influenced College Reopening Plans, Data Show.” *Inside Higher Ed*. September 3.
- 2019 Klor de Alva, Jorge. “Is the University Next Door the Way to Upward Mobility?” *American Enterprise Institute*. April 4.
- 2017 Fain, Paul. “Study Questions Effect of Performance Funding.” *Inside Higher Ed*. September 28.
- 2016 Kelchen, Robert and Luke Stedrak. “Fewer Poor Students are Being Enrolled in State Universities: Here’s Why.” *The Conversation*. April 5.
- 2015 Ordway, Denise-Marie. “Performance Funding for Colleges: Research Round-up.” *Journalist’s Resource*. July 15.
- Selinger, Jeffrey. “Regional Public Colleges – the ‘Middle Children’ of Higher Education – Struggle to Survive.” *Washington Post*. February 9.

Fain, Paul. “Funding Formula Fracas” *Inside Higher Ed.* January 14.

Mangan, Katherine. “More States Tie Money to Colleges’ Performance, but That May Not Work.” *Chronicle of Higher Education.* January 14.

Bidwell, Allie. “Report: Performance Funding Might Not Help Students.” *US News & World Report.* January 14.

Blankinship, Donna Gordon. “Study: Lack of Success For College Performance Incentives.” *Associated Press*, appeared in multiple outlets. January 14.

Adams, Caralee. “Rise in Short-Term Certificates Linked to Accountability Changes for Colleges.” *Education Week Blog.* January 14.

2014 Supiano, Becky and Kelly Field. “Paying for College: Experts Gather in Search of New Models.” *Chronicle of Higher Education.* April 15.

Troop, Don. “Public Colleges Struggle for Ways to Evolve Amid Competing Demands.” *Chronicle of Higher Education.* April 7.

Selingo, Jeffrey. “From Tennessee, a Solution for Mission Creep.” *Chronicle of Higher Education.* February 17.

PROFESSIONAL SERVICE

Service in the Discipline

Editorial Board, *Journal of Public Administration Research and Theory.* 2009-2011, 2018-2021

Executive Committee, Public Administration Section, APSA.

Member, Paper Award for *Journal of Public Administration Research and Theory*, 2013.

Program Committee, SPSA. Public Admin & Public Sector Politics Section. 2014.

Program Committee, SWPSA Conference, Public Admin&Policy Section. 2011, 2009.

Program Committee, MPSA Conference, Public Policy Section. 2010.

Short-Course Sponsor/Developer. APSA Conference. 2012.

Member, Award Committee, Latino Politics Caucus, MPSA.

Reviewer, *Journal of Public Administration Research and Theory*, *Public Administration Review*, *Journal of Politics*, *Policy Studies Journal*, *State Politics and Policy Quarterly*, *State and Local Government Review*, *Review of Public Personnel Administration*, *Publius: The Journal of Federalism*, *American Journal of Political Science*, *Association for the Study of Higher Education Conference*, *Educational Researcher*

Service to the University (Selected)

Member, Director of the Native Nations Center Search Committee, 2023

Member, Provost Search Committee, 2020-2021

Member, President’s Academic Program and Budgets Advisory Committee, 2018-2020

Member, Associate Provost Search Committee, 2019

Member, Carl Albert Award Committee, 2018-present

Member, Presidential Professorship Selection Committee 2017-2020

Member, Tribal Liaison Strategic Planning Committee, 2017-2019

Member, Executive Director for Government Affairs Search Committee, 2018

Member, Diversity Subcommittee for Faculty Senate 2018-2020

Member, OU Community Engagement Committee, 2018-2019

Facilitator, Creation of New Degree Programs in Public and Community Health, 2018
Member, OU Office of University Community Strategic Planning Committee, 2016
Member, Provost's Taskforce on Graduate Education, 2016
Faculty Fellow, College of Arts & Sciences, 2016
Member, College of Arts & Sciences Strategic Planning Committee, 2015-2016
Member, Provost Search Committee, 2015
Member, Center for Risk and Crisis Management Search Committee, 2015
Member, College of Arts & Sciences Executive Committee, 2012-2014
Member, Constitutional Studies Search Committee, 2013-2014
Faculty Mentor, The Oklahoma Group, 2012-2013
Member, College of Arts and Sciences Executive Committee, 2013-2016
Presenter, OU Greek Community Forum, 2013
Member, College of Education Dean Search Committee, 2011
Advisor, OU Disabled Students Association, 2007
Member, President's Taskforce on Graduation and Retention, 2009

Service in the Department (Selected)

Co-Chaired, Public Administration Faculty Search, 2020-2022
Director, Professional Programs, 2015-2022
Coordinator, Public Administration and Public Policy Fields, 2014-2022
Coordinated the Development of a Graduate Certificate in Nonprofit Management
Chair, By-Laws Committee, 2018
Developed Minor in Non-Government Organizations, 2014
Member, Public Relations Group, 2014-present
Co-Director, Doctoral Student Placement Series, 2008-present
Member, Department of Political Science Executive Committee (Committee A), 2013-2015
Member, Henry Bellmon Chair of Public Service Search Committee, 2010-2012
Member, Undergraduate Studies Committee, 2014-2016
Member, Graduate Studies Committee, 2006-present
Member, Public Administration / Policy Faculty Search Committees (multiple)
Member, Public Administration / Public Policy Awards Committee, 2012-present
Faculty Liaison for the PAA Undergraduate Program, 2010-present

Service Contributions Outside of the Discipline

Advisory Board, Institutes Initiative, State Higher Education Executive Officers Association
Advisory Board, Performance-Based Funding Project, PIs: Kelchen, Ortagus, & Rosinger
Contributor, Lamar University Harvey Heroes Initiative

PROFESSIONAL MEMBERSHIPS (selected)

Public Management Research Association
American Political Science Association
Midwest Political Science Association
Association for the Study of Higher Education
Association for Research on Nonprofit Organizations and Voluntary Associations (ARNOVA)